

# NAVAL POSTGRADUATE SCHOOL

**MONTEREY, CALIFORNIA** 

# **THESIS**

# A RETENTION ANALYSIS OF UNITED STATES NAVAL ACADEMY IMMEDIATE GRADUATE EDUCATION PARTICIPANTS

by

Maria V. Navarro

March 2006

Thesis Advisor: Stephen L. Mehay Co-Advisor: William Bowman

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# A RETENTION ANALYSIS OF UNITED STATES NAVAL ACADEMY IMMEDIATE GRADUATE EDUCATION PARTICIPANTS

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Submitted in partial fulfillment of the requirements for the degree of

# MASTER OF SCIENCE IN MANAGEMENT

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# NAVAL POSTGRADUATE SCHOOL March 2006

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# **ABSTRACT**

This thesis studied the retention of United States Naval Academy Voluntary Graduate Education Program (VGEP) and Scholarship participants in graduating classes of 1983-1998. The comparison group of non-participants consisted of USNA graduating classes 1983-1998 with an Academic Quality Point Rating (AQPR) comparable to the early graduate education students. AQPR was used in order to make the academic backgrounds similar for the participants and non-participants. The retention behavior of program participants and non-participants was compared to determine if participation in early graduate education affected retention. The models analyzed retention to each year of service between six and twelve years. In the retention models for unrestricted line officers, both VGEP and Scholarship had a small positive effect on retention to 7 YCS. Although the adjusted differences in retention are not large in magnitude, the results dispel the notion that early graduate education programs are used as vehicles by junior officers to facilitate transition to the civilian labor market following expiration of their initial service obligation. No changes to the service obligations for these programs were recommended.

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# I. INTRODUCTION

Graduate education is an important part of an officer's professional development in the U.S. Navy. A highly educated officer is considered an essential tool in keeping our military at the highest state of readiness. Rapid technological advances in weapons systems mean that the advanced education of officers is becoming increasingly important. Many officers receive graduate education after they have attended their service schools and have spent some time qualifying at operational commands throughout the fleet. However, for some the opportunity comes immediately after commissioning.

Though not a primary method of providing graduate education, immediate graduate education programs offer newly-commissioned ensigns the opportunity to earn a master's degree before attending their chosen service schools. These programs are competitive and only top graduates are normally chosen. Multiple programs exist for both United States Naval Academy (USNA) and Naval Reserve Officer Training Corps (NROTC) midshipmen. Each program differs in eligibility requirements, cost to the Navy, and additional service obligation.

Newly commissioned Naval Academy officers can attend graduate school prior to attending their service schools by two different means, the Voluntary Graduate Education Program (VGEP) and the civilian scholarship graduate education program (to be referred to as the Scholarship program). Both programs are highly competitive and accept less than 50 students of the roughly 1,000 USNA graduates each year. A third program, the Immediate Graduate Education Program (IGEP) was introduced in 1999, allowing newly commissioned officers the opportunity to attend the Naval Postgraduate School (NPS) or Air Force Institute of Technology (AFIT) immediately after commissioning. Due to the recent inception of the program, and the focus in this thesis on retention and promotion, the IGEP program is not included in this study.

# A. VOLUNTARY GRADUATE EDUCATION PROGRAM (VGEP)

The Chief of Naval Operations approved the Voluntary Graduate Education Program (VGEP) in 1983. The purpose of VGEP is to accelerate the education of

exceptional midshipmen and to qualify them for a master's degree and for a Navy-approved subspecialty code early in their career. VGEP is entirely voluntary and is independent of fleet-wide officer graduate education programs. A maximum of 20 USNA midshipmen are selected annually for the program. To be eligible, students must meet the following academic, aptitude for commission, and conduct requirements: (1) minimum Cumulative Quality Point Rating (CQPR) of 3.2 or higher; (2) minimum grade of "B" or better in aptitude for commissioning; and (3) a grade of "B" or better in conduct. If selected, these minimum requirements must be maintained throughout the student's time at USNA.

Midshipmen selected for VGEP begin their graduate studies during their last year at USNA. Through course validation, course overloading, and summer school, first-class midshipmen are permitted to take graduate courses at a local university, such as the University of Maryland. This gives students the opportunity to finish their graduate degree within the one calendar year allotted by the VGEP program (including up to seven months after commissioning). After graduating from USNA, students complete their graduate studies at the Navy's expense. The Navy pays a maximum of \$10,000 in direct tuition costs and VGEP students are responsible for paying any tuition and costs that exceed this cap. For example, VGEP students must pay for their own transportation, transcripts, fees and textbooks.

VGEP requires students to agree to an additional service obligation in return for the Navy-funded graduate education. The minimum service requirement (MSR) for non-aviation USNA graduates is five years and between eight and ten years for aviation officers. For USNA classes 1983-1986 there was no additional service obligation for VGEP participants beyond the minimum service requirement. From 1987-2000, the service obligation was changed and set equal to three times the length of education received after commissioning, to be served consecutively. In 2001, the service obligation reverted back to being served concurrently (as in 1983-1986).

#### B. SCHOLARSHIP PROGRAM

The USNA Scholarship program allows newly commissioned ensigns to accept civilian scholarships to attend graduate school at universities of their choosing. The Navy covers only pay and allowances for the ensign. Students are responsible for any education costs exceeding the value of their scholarships and are not eligible for Navy tuition assistance. Students selected to participate in the scholarship program begin their studies upon graduation and may only participate in the scholarship program for a maximum of two years.

To be eligible, students must meet the following academic, aptitude for commission, and conduct requirements: (1) minimum Cumulative Quality Point Rating (CQPR) of 3.2 or higher; (2) minimum grade of "B" or better in aptitude for commissioning; and (3) a grade of "B" or better in conduct. If selected for the program, these minimum requirements must be maintained throughout the student's time at USNA.

The Scholarship program requires the student to agree to an additional service obligation in return for the Navy-funded graduate education. For USNA classes 1983-1989 the additional service obligation incurred was three times the length of the scholarship program, to be served consecutively. In 1990, the service obligation incurred was changed to be served concurrently.

# C. RESEARCH QUESTIONS

The purpose of this thesis is to analyze the retention behavior of immediate graduate education program participants, specifically USNA graduates who participated in the VGEP and Scholarship programs. This thesis will address the potential benefits to the Navy, including the retention effects, of the early graduate education programs. The retention behavior of program participants in particular is a concern due to the cost to the Navy of immediate graduate education programs and the perception that the program may provide incentives for junior officers to leave the Navy. Currently it is unknown how long program participants remain in the Navy past their initial service obligations. Knowing the retention behavior of participants will help Navy planners in determining whether immediate graduate education yields a positive return on the Navy's

investments. However, retention is only indicator of performance. If a participant's promotion and performance outcomes can be causally linked to the immediate graduate education program, Navy planners can make recommendations on when to incorporate graduate education in an officer's career.

In order to evaluate whether these programs are beneficial to the U.S. Navy, this thesis will analyze the VGEP and Scholarship programs for the USNA graduating classes of 1983-1998. Specifically, the thesis will attempt to answer the following question: Do immediate graduate education participants retain at a higher rate than non-participants?

#### D. DATA AND ANALYSIS

Data for program participants was obtained through the USNA Graduate Education Program Office, which maintains the files on all USNA graduate education program participants. Data for USNA midshipmen in the graduating classes 1983-1998 was obtained through the USNA Office of Institutional Research, which maintains a database on all USNA midshipmen and alumni. Navy Officer Master and Loss Files and Promotion History Files (through 2005) were obtained from the Navy Personnel Command via Professor William Bowman at the Naval Academy. Statistical analysis of the data was used to answer the research questions. Only officers with complete data were analyzed.

# E. LIMITATIONS

There were certain limitations to this study. This study analyzed only USNA graduates in the 1983-1998 class years. Naval Reserve Officer Training (NROTC) program commissioned officers were not included in the study due to the lack of availability of data. It is assumed that officers from both USNA and NROTC programs are equal in educational background; however, NROTC officers do not participate in VGEP.

One issue that may have affected the analysis during the 1983-1998 period was the military downsizing in the early 1990's which resulted in a large departure of officers. It is assumed that officers in whom the Navy invested in graduate education would be higher quality, career-oriented officers who would not have been intentionally forced to resign during the downsizing. However, it is possible that these high quality officers with graduate degrees were more marketable in the civilian market and may have left the Navy at a higher rate. The multivariate models estimated in the thesis attempt to account for major policy changes and external events that occurred during the 16-year period covered by the data.

Chapter II contains a brief history of Navy graduate education and a background literature review. Chapters III and IV describe the statistical approach and data analysis used to answer the research questions proposed in Chapter I. The retention findings are summarized and conclusions are presented in Chapter V.

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# II. BACKGROUND AND LITERATURE REVIEW

This chapter provides a brief history of the Navy's graduate education program.

#### A. HISTORY OF NAVY GRADUATE EDUCATION

Rapid technological advance...did not come by accident, nor did it come overnight. It has been the result of educating carefully selected officers in each succeeding generation of officers...The naval leaders of 50 years ago...recognized that ships and naval weapons were becoming more complex, that their proper employment at sea would require officer who were familiar not only with the age-old profession of the sea, but who could understand and could use effectively the complex weapons of the years to come.

-Admiral Arleigh Burke, Chief of Naval Operations

Naval Postgraduate School 50<sup>th</sup> Anniversary

The Navy's graduate education program officially began in 1909 by the direction of the Secretary of the Navy (SECNAV) in an attempt to produce technically trained officers. After the Civil War (1861-1865), the need for technically proficient officers became apparent when the advances in naval technology developed faster than a Naval officer's education did. To correct these deficiencies, the Navy looked to foreign navies to assist in officer development. In the 1879, the Navy began the practice of sending two or more Naval Academy graduates to study advanced engineering at Britain's Royal Naval College. In 1897, when the British Admiralty decided to no longer admit foreign students to its naval college, a postgraduate naval architecture program was established at the United States Naval Academy. (Simons) This program was specifically designed for members of USNA's cadet engineers and "was the first true graduate education program conducted by the Navy within its facilities." (Rilling, 78) Unfortunately, this program ended with the elimination of the Navy's Engineer Corps in 1899. (Simons)

In 1909, the lack of postgraduate education led the Navy to establish a School of Marine Engineering at the Naval Academy. The first few years of study at the School of Marine Engineering were difficult due to the lack of resources and classroom space.

There were two small classrooms housed in the Steam Engineering Department, without permanent faculty and without adequate resources. In 1912, the program was reorganized, leading to a change in the school's name to the Postgraduate Department.

The reorganization allowed the curriculum to be expanded beyond Naval Engineering. The new curriculum included Marine Engineering, Electrical Engineering, Radio Telegraphy, Ordnance and Gunnery, Naval Construction, and Civil Engineering. (Rilling, 95) This gave the Navy the flexibility it needed to produce a diverse officer corps.

The new curriculum placed additional strain on the cramped facilities, forcing the Postgraduate Department to use classrooms belonging to the Naval Academy. The constant shifting of classes and confusion among the schools led Superintendent Lieutenant Commander Morton to request new and separate facilities for USNA and the Postgraduate Department. The request was dated September14, 1914, but was not granted until 1951. (Rilling, 105)

In 1947, Public Law 302 authorized the Navy to purchase land in Monterey, California and to establish the Naval Postgraduate School (NPS). This facility was to be physically separate from the Naval Academy. The move from Annapolis to Monterey was officially completed in 1951.

In 1911, Assistant Secretary of the Navy, the Honorable Beekman Winthrop stated: "There will some day be a postgraduate course to call all of the officers of the Navy together. This school is the beginning, and may be the one on which the Navy Department of the future may have to depend." This statement, although true, was not feasible. There was no way "all of the officers of the Navy" could attend the Naval Postgraduate School. Although NPS was, and still is, the Navy's primary graduate education facility, additional civilian institutions are utilized for advanced degrees to accommodate the increased demand for graduate education across the fleet. Other types of graduate education available to officers include tuition-assistance and Graduate Education Voucher (GEV) for own-time education, and immediate graduate education (i.e., VGEP and Scholarship).

As the number of graduate education programs has increased, along with the cost to the Navy of these programs, there has been growing concern as to the effect of retention after earning a master's degree. To offset the probability of an officer leaving the Navy after receiving fully-funded graduate education, the Navy imposed an additional service obligation. The Navy requires officers who receive fully-funded graduate education to serve on active duty for an additional period of time to be determined by the length of the graduate program. (OPNAVINST 1520.23B) The additional service is to be served in a valid subspecialty position within two tours following graduation. This allows the Navy the opportunity to place the officer in a billet where their degree will be utilized. The additional service obligation requirement placed on officers ensures that fully-funded graduate education participants serve additional time to "payback" the cost of their education. Although these paybacks have been added, retention may still be an issue since the payback tours can be completed immediately after completing their graduate education studies.

### **B.** PREVIOUS STUDIES

Graduate education encourages "higher levels of professional knowledge and technical competence; provides incentives for recruitment and retention of personnel with ability dedication, and capacity for growth; and recognizes educational aspirations of individuals." (OPNAV 1520.23B) Many studies have analyzed the relationship between graduate education of Navy officers and retention and promotion to determine if this statement is true. The advantages of fully funded graduate education have been seen in Navy officer promotion and retention in numerous studies in recent years (Mehay, 2005; Jordan, 1991; Conzen, 1999; Bowman and Mehay, 1999, 2004; Milner, 2003). The advantages of graduate education have also been seen in the civilian labor market.

The value of graduate education in the civilian workforce has been found to be similar to the value of graduate education in the military. In 2005, Stephen Mehay analyzed the value of graduate education in the military as compared to the civilian labor market. Using civilian economic data, Mehay found that there was evidence of a positive economic return to education in the civilian labor market. Corporations are increasingly

viewing advanced education as critical to becoming successful. Continuous learning was also viewed as a strategic investment to increase capability and competitive advantage. The increased knowledge among employees helped increase productivity, which in turn increased salaries. Based on analysis of wage and salary data, Mehay (2005) concluded that "the Return on Investment (ROI) to a Master's degree in the United States varies between 7%-20%, with a higher ROI for technical degrees and MBA's."

In the same study, Mehay analyzed the impact of advanced education on U.S. federal government employees. He found that there was a positive impact of advanced degrees on performance and career development. Federal government employees with advanced degrees have a 6% higher probability of receiving top performance ratings, an 11% higher probability of being selected for a supervisor position, and had a 5%-9% higher annual salary.

Jordan (1991) analyzed the effect of graduate education on the retention of General Unrestricted Line Officers (currently the Human Resource community) to the Lieutenant Commander (O-4) and Commander (O-5) boards. Using Officer Promotion and Officer Master Loss files for fiscal years 1981 to 1990, Jordan found that graduate education had a positive impact on the probability of retention through the Lieutenant Commander promotion board. However, Jordan did not take into account that obligated service of three years is incurred for attending NPS. Most of the officers already have served a minimum of five years when they arrive at NPS. Since most curricula at NPS are two years in length, the majority of NPS graduates begin their obligated service at the seven year mark. That means that after serving their obligated service, these officers have served at least ten years. The ten year point is where many are screened for Lieutenant Commander so most officers with graduate degrees remain on active duty long enough to reach this milestone. However, possession of a graduate degree does not guarantee promotion.

Conzen (1999) also analyzed the impact of fully funded graduate education on the retention of Naval Officers. Using the Officer Master Records for fiscal years 1992 through 1997, samples were obtained to determine the probability of an officer remaining on active duty once their mandatory educational obligation was complete. A maximum

likelihood logit model found that funded graduate education may have an effect on promotion, since the career progression of officers with funded graduate education differed from officers who did not receive funded education. Conzen also found that there was no impact of graduate education on retention past the ten-year point in an officer's career. However, it was found that "the proportion of officers with funded Master's Degrees leaving the Navy was consistently lower than that of those who earn a Master's Degree on their own or have only a Bachelor's Degree."

A study conducted by William R. Bowman and Stephen L. Mehay in 2004 on the "Return on Investment in Navy Graduate Education", analyzed the benefits of three alternative Navy graduate education programs: Navy fully-funded degree, off-duty degree, and no degree. To simulate the effect of graduate degrees on officer career progression, data from the Surface Warfare Officer (SWO) community was analyzed. The analysis simulated retention and promotion of SWO's by master's degree status: fully-funded, off-duty, and no degree. The retention and promotion rates of fully-funded degree recipients were higher then those receiving off-duty degrees or no degree. This higher retention and promotion allows the Navy to reduce the number of accessions and saves the associated commissioning and training costs. Bowman and Mehay also found that officers with graduate degrees tend to stay in the Navy longer than non-graduate educated officers since graduate education serves as a cost-effective retention tool. The retention analysis found positive net benefits of fully-funded programs.

Milner (2003) conducted a cost-benefit analysis of early graduate education programs for USNA graduates. The study focused on USNA graduates between years 1988 through 1996 who participated in the VGEP and Scholarship program. Using historical records from USNA and the Officer Master Loss file, Milner compared VGEP and Scholarship participants to class members with similar Order of Merit (OOM). The study found that for the pooled sample of all graduates included in the study, both VGEP and Scholarship programs had a positive effect on retention.

Milner did not take into account the additional obligated service for VGEP and Scholarship participants and did not include aviators or Naval Flight Officers (NFOs) in his sample. But between 1983 and 1986, there was no additional service obligation for

VGEP. Between 1987 and 2000, VGEP participants incurred an additional service obligation of three times the length of education received after commissioning, to be served consecutively. Since most VGEP participants earn their master's degrees within seven months of commissioning, the additional obligated service was approximately 21 months, making the participants minimum service requirement seven years vice five years. Between 1983 and 1989, Scholarship participants incurred an additional service obligation of three times the length of the period of the scholarship program, to be served in addition to any other service obligation. The maximum length of the scholarship program is 24 months, making the minimum service requirement for participants between 1983 and 1989 between eight and eleven years. The retention effect that Milner attributed to the immediate graduate education programs may simply have reflected the changes over time in policies mandating additional obligated service.

Of the 292 VGEP and Scholarship participants included in Milner's study, 30 percent (87 of 292) of them were Aviators and NFOs. Removal of these program participants eliminated a large portion of the population of immediate graduate education participants from his study. Moreover, the service obligation of Naval aviators differs from other URL officers so that the estimated retention effect of immediate graduate education may differ between the two groups. If so, the retention effect derived from models that include only non-aviators will provide a biased estimate of the true retention effect for Navy officers.

#### C. SIMILARITIES AND DIFFERENCES

The methodology of this study is similar to Milner's 2003 immediate graduation study. However, there are significant differences in the data, methodology, the control variables used in the regression models and the comparison groups. The first difference is that the data set used in this study includes additional years of USNA graduates. The data set covers graduates in the class years between 1983 and 1998, which provides 16 years of data vice 9 years of data in the Milner study (1988 to 1996). A larger range of years gives a more reliable program effect because it captures periods when the service obligation for graduate education was served concurrently and periods when it was

served consecutively. It also allows more years and retention periods to be analyzed. Retention to later years of service was analyzed to determine program participant career retention patterns as well as retention to MSR. The data set also includes aviators and naval flight officers, which were not included in Milner's study.

The multivariate models in this study are estimated separately for VGEP participants and Scholarship participants. Dividing the program participants allows the author the flexibility of changing the comparison groups according to the criteria for selecting candidates for each program. It also allows the changes in the service obligation for each program to be taken into account in the regression models. For USNA classes 1983-1986 there was no additional service obligation for VGEP participants beyond the minimum service requirement from the USNA commission. From 1987-2000, the service obligation was changed and set equal to three times the length of education received after commissioning, to be served consecutively. In 2001, the service obligation was changed back to be served concurrently. Between 1983 and 1989, Scholarship participants incurred an additional service obligation of three times the length of the period of the scholarship program (normally 2 years), to be served in addition to any other service obligation. The maximum length of the scholarship program is 24 months, making the minimum service requirement for participants between 1983 and 1989 between eight years (for URL officers) and eleven years (for aviators). The service obligation changed for Scholarship participants in 1990 from consecutive service to concurrent service, meaning that the service obligation incurred for participating in the Scholarship program could be served at the same time as the service obligation for the USNA education. These changes in service obligation need to be included and captured in the study to ensure an accurate analysis of voluntary retention.

The comparison groups were also created based on cumulative academic quality point rating (AQPR), which is equivalent to one's college GPA. Milner used Order of Merit (OOM) as the primary criterion for creating comparison groups. Order of merit is a measure used by USNA to rank graduating midshipmen. It includes academic and military performance grades, conduct, and physical education. OOM was not used in this study because it is not used by the USNA graduate education selection committee to determine eligibility for applicants to the VGEP and Scholarship programs. It cannot be

used by the graduate education selection because the rankings for OOM are assigned at graduation, long after the graduate selection committee makes its decisions, which occur in the midshipman's junior year.

# III. DATA AND METHODOLOGY

This chapter describes the database used in the empirical analysis in the thesis. It also describes the specification of the multivariate logit estimating models.

#### A. DATA DESCRIPTION

Fleet data and USNA archival data were used for this analysis. Data for program participants were obtained through the USNA Graduate Education Program Office, which maintains the files on all USNA graduate education program participants. Data for all USNA midshipmen in the graduating classes 1983-1998 were obtained through the USNA Office of Institutional Research, which maintains a database on all USNA midshipmen and alumni. Navy Officer Master and Loss Files and Promotion History Files were obtained from the Navy Personnel Command via Professor William Bowman at the Naval Academy. The loss files track retention of officers through 2005. The pertinent data from these files on all USNA graduates were merged into a single database for analysis in this study.

Due to the small number of program participants in a given year, a time period covering several years was used to increase the size of the sample and to increase variation in participant attributes. Year groups 1983 through 1998 were used because this contains a large sample of graduates who have passed the five-year minimum service requirement window. Once officers have completed their minimum service requirement they make the decision on whether to remain on active duty or resign their commission. This time period also was used because VGEP began in 1983. The retention behavior of VGEP and Scholarship participants was compared to the retention of a selected control group who are comparable to the graduate education recipients but who did not participate in the programs.

The study specifically focused on USNA graduates who were commissioned as ensigns in the Navy. Late graduates who did not graduate with their class were not included in this study due to the lack of grade information. This resulted in the

elimination of 229 graduates, including one Scholarship participant. Also, USNA graduates who selected Marine Corps were not included in the study. This resulted in the elimination of 2,406 graduates, including 17 VGEP and 3 Scholarship participants.

In order to create the comparison group for VGEP participants, Cumulative AQPR's of participants were examined to determine the qualifying cut-off point. The mandated minimum AQPR for the VGEP program is 3.2; however, 11 VGEP participants had AQPR's below the minimum. These 11 participants were granted waivers to apply for the VGEP program. The minimum AQPR observed in the data for VGEP students was 2.99. Thus, in creating the comparison group graduates with CUMAQPR's greater than 2.99 were included in the data set. This cut-off point was used to create the relevant VGEP comparison group. The final VGEP data set contained 4,532 officers, consisting of 191 VGEP participants and 4,341 non-participants.

Two control groups were created: one for VGEP students and one for Scholarship students. In order to create the comparison group for Scholarship participants, Cumulative AQPR's of recipients were examined to determine the qualifying cut-off point for applicants. The mandated minimum AQPR for the Scholarship program is 3.2; however, two Scholarship participants had AQPR's below the minimum. These two participants were granted waivers to apply for the Scholarship program. The minimum AQPR observed in the data was 2.86. Thus, in creating the comparison group only graduates with CUMAQPR's greater than 2.86 were included the data set. The final Scholarship data set contained 5,746 officers, consisting of 269 Scholarship participants and 5,477 non-participants.

#### B. VARIABLES

Table 1 lists the names and descriptions of variables that were created for the statistical analysis. All of the variables are binary.

Table 1 Variable Descriptions

Variable	Variable Description				
INATSIX	=1 if member on active duty 6 years after graduation; 0=1 if not				
INATSEVEN	=1 if member on active duty 7 years after graduation; 0=1 if not				
INATEIGHT	=1 if member on active duty 8 years after graduation; 0=1 if not				
INATNINE	=1 if member on active duty 9 years after graduation; 0=1 if not				

INATTEN	=1 if member on active duty 10 years after graduation; 0=1 if not
INATELEVEN	=1 if member on active duty 11 years after graduation; 0=1 if not
INATTWELVE	=1 if member on active duty 12 years after graduation; 0=1 if not
VGEP	=1 if VGEP participant, =0 if not a VGEP participant
SCHOLAR	=1 if Scholarship participant, =0 if not a Scholarship participant
FEMALE	=1 if Female, =0 if not Female
BLACK	=1 if Black, =0 if not Black
HISPANIC	=1 if Hispanic, =0 if not Hispanic
ASIAN	=1 if Asian, =0 if not Asian
OTHERMINORITY	=1 if Other Minority, =0 if not Other Minority
MAJGRP1	=1 if degree was in Major Group 1, =0 if degree was not in Major
MAJGRP2	=1 if degree was in Major Group 2, =0 if degree was not in Major
MAJGRP3	=1 if degree was in Major Group 3, =0 if degree was not in Major
PRIOR1	=1 if Prior Enlisted, =0 if not Prior Enlisted
SWO	=1 if Surface Warfare Officer, =0 if not Surface Warfare Officer
PILOT	=1 if Pilot, =0 if not Pilot
NFO	=1 if Naval Flight Officer (NFO), =0 if not NFO
SUB	=1 if Submariner, =0 if not Submariner
SPECWAR	=1 if Special Warfare Officer, =0 if not Special Warfare Officer
RLINE	=1 if Restricted Line Officer, =0 if not Restricted Line Officer
YR83	=1 if class of 1983, =0 if not class of 1983
YR84	=1 if class of 1984, =0 if not class of 1984
YR85	=1 if class of 1985, =0 if not class of 1985
YR86	=1 if class of 1986, =0 if not class of 1986
YR87	=1 if class of 1987, =0 if not class of 1987
YR88	=1 if class of 1988, =0 if not class of 1988
YR89	=1 if class of 1989, =0 if not class of 1989
YR90	=1 if class of 1990, =0 if not class of 1990
YR91	=1 if class of 1991, =0 if not class of 1991
YR92	=1 if class of 1992, =0 if not class of 1992
YR93	=1 if class of 1993, =0 if not class of 1993
YR94	=1 if class of 1994, =0 if not class of 1994
YR95	=1 if class of 1995, =0 if not class of 1995
YR96	=1 if class of 1996, =0 if not class of 1996
YR97	=1 if class of 1997, =0 if not class of 1997

#### C. DEFINITION OF TERMS

The following definitions are offered to help clarify the variables and the statistical models.

<u>Cumulative Academic Quality Point Rating (CUMAQPR)</u>: CUMAQPR measures the overall academic performance of midshipmen. It is a continuous variable ranging from 0.00 to 4.00 with a 2.0 being the lowest score a midshipman can have to graduate. This score is equivalent to one's GPA in college or high school.

For the purpose of this study, CUMAQPR has been changed to a binary variable. The minimum AQPR for VGEP and Scholarship applicants is 3.2, however, 13 participants had AQPR's below the minimum. This resulted in a minimum AQPR of 2.99 for VGEP participants and a minimum AQPR of 2.86 for Scholarship participants. Graduates with a CUMAQPR of less than 2.86 were deleted from the final data sets.

<u>Major Groups (MAJGRP):</u> Academic majors are divided into three group majors: Major Group 1 covers Engineering degrees; Major Group 2 covers Math and Science degrees; and Major Group 3 covers Humanities and Social Science degrees.

Order of Merit (OOM): OOM is a measure used by USNA to rank graduating midshipmen. It includes academic and military performance grades, conduct, and physical education.

<u>Program participants:</u> USNA graduates from 1983 to 1998 who participated in either the VGEP or the Scholarship program.

Minimum Service Requirement (MSR): MSR varies by community and service assignment. All non-aviation graduates have an MSR of five years. Aviation graduates have an MSR between eight and ten years depending on their specific aviation training pipeline.

<u>Loss Record (LOSSREC)</u>: is defined as those USNA graduates from 1983-1998 who have left the service.

# D. PARTICIPANT CHARACTERISTICS

Table 2 shows the number of program participants by year as well as the total number of USNA graduates for each class. As Table 2 shows, the Scholarship program expanded in the 1990's, whereas the VGEP program remained fairly constant in size.

Table 2 Program Participants by Year

		CDADIIATING	
YEAR	VGEP	SCHOLARSHIP	GRADUATING
ILAK	VGEI	SCHOLARSHII	CLASS TOTAL
1983	6	9	1080
1984	9	6	1004
1985	14	9	1046
1986	18	10	1029
1987	9	11	1036
1988	12	11	1060
1989	13	9	1081
1990	11	13	1008
1991	16	13	955
1992	11	19	1031
1993	14	31	1066
1994	9	27	940
1995	15	26	916
1996	12	26	946
1997	10	24	952
1998	12	25	923
Total	191	269	16073

Table 3 shows program participants' demographic characteristics. Demographic characteristics were included in the retention models to determine if demographic factors affect retention. The table shows that the majority of participants are Caucasian males with an engineering (Group 1) major.

Table 3 Program Participant Characteristics

Table 5 Trogram Farticipant Characteristics								
Descriptor	VGEP (N=191)	Scholarship	Total (N=460)					
		(N=269)						
Male	181	254	435					
Female	10	15	25					
Caucasian	176	248	424					
Black	2	7	9					
Hispanic	4	6	10					

Asian	6	6	12
Other Minority	3	2	5
Major Group 1	63	182	245
Major Group 2	40	58	98
Major Group 3	88	29	117
SWO	36	47	83
Pilot	51	54	105
NFO	18	20	38
SUB	68	125	193
SPECWAR	5	9	14
Restricted Line	13	14	27
CUMAQPR≥ 3.2	180	267	447
CUMAQPR<3.2	11	2	13
Prior Enlisted	12	19	31

# E. DESCRIPTIVE STATISTICS

Table 4 compares the calculated retention rates for VGEP participants and non-participants by community and years of service. Surface Warfare Officers and Submarine Warfare Officers who participated in VGEP retained at a higher rate than non-participants. However, Special Warfare Officers who participated in VGEP retained at a much lower rate than non-participants. Note, however, the number of SPECWAR officers who participated in VGEP is very small (5).

Table 4 URL Retention by Community for VGEP Participants and Comparison Group

	SWO (control group)	VGEP SWO	SUB (control group)	VGEP SUB	SPECWAR (control group)	VGEP SPECWAR
7 YCS	56.30%	72.22%	76.01%	77.61%	68.13%	60%
8 YCS	42.05%	52.78%	46.22%	49.25%	51.25%	20%

9 YCS	32.74%	50%	31.93%	40.3%	43.13%	20%
10 YCS	26.62%	41.67%	28.59%	32.84%	35%	0%

Table 5 compares the calculated retention rates of VGEP participants and non-participants by community and years of service. Pilots and NFOs who participated in VGEP retained at a higher rate than non-participants. This higher retention could be associated with the longer service obligation incurred by Pilots and NFOs who participated in VGEP.

Table 5 Pilot Retention by Community for VGEP Participants and Comparison Group

comparison Group						
	PILOT (control group)	VGEP PILOT	GEP PILOT NFO (control group)			
10 YCS	45.36%	51.00%	43.10%	44.40%		
11 YCS	31.08%	39.20%	34.97%	44.40%		
12 YCS	23.47%	29.41%	29.49%	38.90%		

Table 6 compares the calculated retention rates of Scholarship participants and non-participants by community and years of service. Surface Warfare Officers who were Scholarship participants retained at a higher rate to nine years of service. After nine years of service, the retention rate drops below the control group. For Submarine Warfare Officers who were Scholarship participants, the retention rate was higher to eight years of service. After eight years of service, the retention rate drops below that of non-participants. Special Warfare Officers who were Scholarship participants also have a higher rate of retention until year nine. After nine years of service, the retention rate drops below those who were non-participants.

Table 6 URL Retention by Community for Scholarship Participants and Comparison Group

	SWO (control group)	SCHOLAR SWO	SUB (control group)	SCHOLAR SUB	SPECWAR (control group)	SCHOLAR SPECWAR
7 YCS	56.57%	76.1%	62.39%	90.40%	65.25%	77.78%
8 YCS	41.47%	63.83%	42.85%	72%	49.74%	55.56%
9 YCS	33.87%	40.43%	31.87%	30.40%	42.49%	44.44%
10 YCS	28.51%	27.76%	28.40%	24.80%	35.23%	22.22%

Table 7 compares the tabulated retention rates of Scholarship participants and non-participants by community and years of service. Pilots who participated in Scholarship retained at a higher rate than non-participants. This higher retention could be associated with the longer service obligation incurred by pilots who participated in the Scholarship program. NFOs who participated in Scholarship had higher retention rates than non-participants up to year ten; however, the retention rate dropped below the control group after ten years of service.

Table 7 Pilot Retention by Community for Scholarship Participants and Comparison Group

	PILOT (control group)	SCHOLAR PILOT	NFO (control group)	SCHOLAR NFO
10 YCS	45.90%	53.70%	43.81%	50%
11 YCS	32.85%	42.59%	35.70%	35%
12 YCS	25%	33.33%	30.01%	30%

Tables 8 and 9 display the retention rates to various career points (6 YCS to 9 YCS) of VGEP participants and non-participants by class year (N=191 participants and N=4,341 non-participants).

Table 8 shows the differences in VGEP retention to years of service six through nine by class year. Class years 1989, 1991, 1993, and 1996 were the only classes where

VGEP participant retention was higher across years of service six through nine. It is noteworthy that these years fall in the period (1987-2000) when the VGEP obligation was served consecutively. All other classes had varying retention rates to YCS 6-9 between participants and non-participants. Some years had higher retention for VGEP participants and some years the retention was lower for participants.

Table 8 VGEP Participant and Non-Participant Retention Rates (6-9 YCS) by Class Year

	6 Y	CS	7 Y	CS	8 Y	CS	9 Y	CS
	VGEP	NON-	VGEP	NON-	VGEP	NON-	VGEP	NON-
	(%)	VGEP	(%)	VGEP	(%)	VGEP	(%)	VGEP
		(%)		(%)		(%)		(%)
1983	67	81	67	77	50	70	33	59
1984	67	80	50	73	67	62	67	50
1985	64	78	72	69	50	59	50	47
1986	78	71	78	65	67	57	33	39
1987	78	74	42	71	44	58	33	47
1988	67	72	100	66	33	57	33	49
1989	100	71	100	64	77	50	62	42
1990	82	73	82	68	55	60	55	51
1991	94	81	94	73	88	63	75	57
1992	91	80	91	73	64	69	64	61
1993	93	75	79	68	64	58	64	53
1994	100	71	100	66	56	57	56	51
1995	93	84	80	78	60	70	53	63
1996	100	88	92	86	92	79	92	68
1997	100	88	90	82	60	74	N	/A
1998	92	88	83	79	N.	/A	N	/A

Table 9 shows VGEP retention by graduating class to then through twelve years of service. Class years 1984, 1985, 1989, 1991, 1992, and 1993 were the only classes where VGEP participant retention was higher across years of service ten through twelve. All other classes had varying retention rates between participants and non-participants between years ten and twelve. Some years had higher retention for VGEP participants and some years the retention was lower for participants.

Table 9 VGEP Participant and Non-Participant Retention Rates (10-12 YCS) by Class Year

	10 Y	YCS	11 Y	YCS	12 Y	/CS
	VGEP	NON-	VGEP	NON-	VGEP	NON-
	(%)	VGEP	(%)	VGEP	(%)	VGEP
		(%)		(%)		(%)
1983	17	53	17	50	17	46
1984	56	45	56	43	44	40
1985	43	42	43	40	43	38
1986	28	37	22	36	17	30
1987	33	43	22	39	11	32
1988	33	43	33	39	33	35
1989	62	37	62	34	54	32
1990	45	46	36	38	36	31
1991	69	48	50	43	50	41
1992	55	51	45	45	45	44
1993	64	47	64	43	57	41
1994	56	45	56	41	N/	'A
1995	47	56	N/	/A	N/	'A
1996	N.	/A	N/	/A	N/	/A
1997	N/A		N/A		N/A	
1998	N.	/A	N/	/A	N/	/A

Tables 10 and 11 display the retention of Scholarship participants and non-participants by class year and years of service (N=269 participants and N=5,477 non-participants).

Table 10 shows the differences in Scholarship retention by graduating class to years six through nine. Class years 1984, 1987, and 1990 were the only classes where Scholarship participant retention was higher across years of service six through nine. These years are included in the period (1983-1989) when the Scholarship obligation was served consecutively.

Table 10 Scholarship Participant and Non-Participant Retention Rates (6-9 YCS) by Class Year

	6 Y	CS	7 Y	CS	8 Y	CS	9 Y	CS
	SCH	NON-	SCH	NON-	SCH	NON-	SCH	NON-
	(%)	SCH	(%)	SCH	(%)	SCH	(%)	SCH
		(%)		(%)		(%)		(%)
1983	100	81	100	75	89	67	56	58
1984	100	79	100	73	100	60	67	50
1985	100	77	89	68	89	58	44	47
1986	90	72	90	66	90	57	40	42
1987	91	74	91	70	82	57	64	46

1988	100	72	64	66	55	57	27	50
1989	78	72	78	65	44	53	44	45
1990	100	71	100	66	92	58	54	51
1991	92	80	92	72	92	61	77	56
1992	89	80	79	73	74	66	42	62
1993	87	76	74	68	61	58	52	54
1994	96	72	81	66	56	58	44	52
1995	85	85	81	77	77	70	54	64
1996	92	88	88	86	85	79	42	73
1997	100	88	92	82	79	73	N/	/A
1998	92	88	84	78	N/	/A	N/	/A

Table 11 shows Scholarship retention by graduating class to ten through twelve years of service. In class years 1984, 1985, 1987, 1989, 1990, 1991, and 1992, Scholarship retention was higher across years of service ten through twelve. All other classes had fluctuating retention rates for participants and non-participants between years ten through twelve.

Table 11 Scholarship Participant and Non-Participant Retention Rates (10-12 YCS) by Class Year

	10 \	YCS	11 \	YCS	12 Y	YCS
	SCH	NON-	SCH	NON-	SCH	NON-
	(%)	SCH	(%)	SCH	(%)	SCH
		(%)		(%)		(%)
1983	44	52	44	50	44	46
1984	50	45	50	43	50	39
1985	44	42	44	41	44	38
1986	40	38	40	37	30	32
1987	64	42	55	38	55	32
1988	18	45	18	41	18	37
1989	44	39	44	35	44	32
1990	54	45	54	36	46	29
1991	69	47	54	41	54	37
1992	32	52	32	45	32	43
1993	48	49	45	44	45	42
1994	37	47	37	43	N.	/A
1995	50	56	N.	/A	N.	/A
1996	N.	/A	N.	/A	N.	/A
1997	N/A		N/A		N/A	
1998	N.	/A	N.	/A	N.	/A

#### F. METHODOLOGY AND MODELS

Binary logit models were used to estimate retention for the graduate education program participants. Separate models were estimated for each program type – VGEP and SCHOLARSHIP – and for each retention point – YCS 6 to YCS 12. As an example, one model estimated retention to YCS 7 (variable name = INATSEVEN). All models included a dummy variable for the type of graduate program – VGEP or SCHOLARSHIP. In addition, all models include the following control variables: FEMALE, BLACK, HISPANIC, ASIAN, OTHERMINORITY, MAJGRP1, MAJGRP2, MAJGRP3, PRIOR1, RECRATH, SWO, PILOT, NFO, SUB, SPECWAR, RLINE, YR83, YR84, YR85, YR86, YR87, YR88, YR89, YR90, YR91, YR92, YR93, YR94, YR95, YR96, YR97, and YR98 (for variable descriptions see Table 1).

These variables were included based on prior studies of officer retention, which indicate that race, sex, prior enlisted experience, community and major may affect retention decisions. These variables were also used because they were the most complete variables in the data set. The class year dummy variables were included in the model to capture changes in retention as the economy and obligation policies change over time.

Thus, the general logit retention model is as follows:

RETENTION=  $\beta_0$  +  $\beta_1$  VGEP +  $\beta_2$  FEMALE+  $\beta_3$  HISPANIC+  $\beta_4$  ASIAN +  $\beta_5$  OTHERMINORITY +  $\beta_6$  MAJGRP2+  $\beta_7$  MAJGRP3+  $\beta_8$  PRIOR1+  $\beta_9$  RECRATH +  $\beta_{10}$  SUB +  $\beta_{11}$  SPECWAR +  $\beta_{12}$  RLINE +  $\beta_{13}$  PILOT +  $\beta_{14}$  NFO +  $\beta_{15}$  YR84 +  $\beta_{16}$  YR85+  $\beta_{17}$  YR86+  $\beta_{18}$  YR87+  $\beta_{19}$  YR88+  $\beta_{20}$  YR89+  $\beta_{21}$  YR90+  $\beta_{22}$  YR91+  $\beta_{23}$  YR92 +  $\beta_{24}$  YR93+  $\beta_{25}$  YR94+  $\beta_{26}$  YR95+  $\beta_{27}$  YR96+  $\beta_{28}$  YR97+  $\beta_{29}$  YR98.

This basic retention model was estimated to retention points between 6 and 12 years of service to determine if retention rates. Although the control variables were the same in each model, the fiscal year dummy variables included in each model differed as some class years were excluded from each model.

In addition to estimating pooled models for all URL officers and for all aviators, separate models were estimated for each individual URL and Aviation community. A similar binary logit regression model was estimated for retention to years of service seven

through ten for SWO, SUB, and SPECWAR communities and to years of service ten through twelve for the PILOT and NFO communities. The models for the aviation communities only estimated retention models to 10, 11, and 12 years of service due to the longer MSR associated with those designators. The same set of logit models was estimated for the Scholarship program, with the exception that the VGEP variable was replaced by the SCHOLAR variable.

In order to complete this study, several assumptions were made. Retention was calculated between seven and twelve years of service. Seven years was used because it is two years after a program non-participant's MSR (excluding pilot and nfo). Seven years was also used because URL officers are usually at a point where they must decide whether to continue their career and become a department head or resign their commission. Although NFOs and pilots have longer minimum service requirements (between ten and twelve years), twelve years was the highest retention point analyzed because it is assumed that graduates who retain to the twelve-year mark will remain in the Navy through retirement due to the time they have already invested.

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## IV. DATA ANALYSIS

This chapter presents the results of the regression analysis.

## A. LOGIT MODELS OF RETENTION TO SIX YEAR OF SERVICE (6 YCS)

Tables 12 and 13 present the full results of the VGEP and Scholarship logit retention models for six years of service. The purpose of the analysis in this section is to compare the retention effects in the data in this study with the retention effects estimated by Milner (2003).

Table 12 VGEP 6 YCS Retention Model-Pooled URL Sample

Table 12	VGEP 0 1 CS Retent	XL Sample	
VARIABLE	ESTIMATE	PR>CHISQ	PARTIAL EFFECT
INTERCEPT	1.939	<.0001	.000
VGEP	.6033	.0054	.053
FEMALE	3211	.0208	040
BLACK	.0573	.8651	.006
HISPANIC	.3161	.2475	.031
ASIAN	3821	.0877	049
OTHERMINORITY	3260	.2489	040
MAJGRP2	1567	.0819	018
MAJGRP3	2399	.0169	029
PRIOR1	.1260	.3906	.013
SUB	7575	<.0001	109
SPECWAR	4198	.0344	054
RLINE	8178	<.0001	120
YR84	0766	.7646	009
YR85	2636	.2289	032
YR86	5398	.0128	072
YR87	4404	.0425	057
YR88	5198	.0116	069
YR89	4192	.0432	054
YR90	4677	.0285	061
YR91	.0313	.8933	.003
YR92	1312	.5501	015
YR93	3821	.0639	048
YR94	5916	.0044	080
YR95	.1212	.5790	.013
YR96	.4201	.0720	.039
YR97	.4370	.0600	.041

YR98	.4540	.0503	.042				
	Log Likelihood Ratio = 233.67						
	R-Sau	ared = .0796					

Table 13 Scholarship 6 YCS Retention Model-Pooled URL Sample

VARIABLE	ESTIMATE	PR>CHISQ	PARTIAL EFFECT				
INTERCEPT	1.999	<.0001	.000				
SCHOLAR	1.3392	<.0001	.085				
FEMALE	2724	.0271	032				
BLACK	.0379	.8949	.004				
HISPANIC	.2727	.2390	.026				
ASIAN	3148	.1051	037				
OTHERMINORITY	1086	.6624	012				
MAJGRP2	0734	.3669	008				
MAJGRP3	1496	.0913	017				
PRIOR1	.1819	.1576	.018				
SUB	8926	<.0001	129				
SPECWAR	5875	.0008	077				
RLINE	9438	<.0001	139				
YR84	1350	.5005	015				
YR85	2508	.1962	029				
YR86	5318	.0055	068				
YR87	4959	.0097	063				
YR88	5588	.0027	072				
YR89	4763	.0098	060				
YR90	5975	.0015	078				
YR91	1244	.5426	014				
YR92	2408	.2105	028				
YR93	4378	.0178	054				
YR94	6727	.0004	090				
YR95	.0614	.7575	.006				
YR96	.3001	.1543	.028				
YR97	.4023	.0573	.036				
YR98	.3315	.1105	.031				
	Log Likelihood Ratio = 349.14						
R-Squred = .0936							

Note: Statistically significant coefficients (at .01, .05, or .10 level) in bold

For the VGEP pooled sample, compared to Surface Warfare Officers, retention was lower for: Submarine Officers (10.9 points), Special Warfare Officers (5.4 points), and Restricted Line Officers (12 points). Members of the Classes of 1986-1990 and 1994 were more likely to leave the service by their sixth year of service than the base case class (1983). However, members of the Classes of 1996-1998 were more likely to remain to their sixth year of service. Compared to graduates with a Group 1 major, graduates with Group 2 or 3 majors (1.8 points and 2.9 points, respectively) were less likely to remain on active duty to six years of service. Compared to Caucasians, Asian officers were 4.8 points less likely to be on active duty to six years of service. Females were 4 points more likely to leave by their sixth year of service compared to male officers.

Milner (2003) found that VGEP students had a 26.2 points higher retention rate than other students. By contrast, the marginal effect in our study indicates that VGEP students were only 5.3 points more likely to complete six years of service than non-participants, an 80 percent difference. The differences in results are likely to be due to modeling and data differences. This study controlled for fiscal year, which controls for changes in obligation policy and for changes in the economy over time. Milner did not attempt to account for changes in obligation policies or the civilian labor market over time.

For the Scholarship pooled sample, the retention was lower for: Submarine Officers (12.9 points), Special Warfare Officers (7.7 points), and Restricted Line Officers (13.9 points). Members of the Classes of 1986-1990, 1993 and 1994 were more likely to leave the service by their sixth year of service than the base case class (1983). However, members of the Classes of 1997 were more likely to remain to their sixth year of service. Compared to graduates with Group 1 major, graduates with a Group 3 majors were 1.7 points less likely to remain on active duty to six years of service. Females were 3.2 points more likely to leave then Navy by their sixth year of service compared to male officers.

Milner (2003) found that Scholarship students had a 26.1 points higher retention rate than other students. By contrast, the marginal effect in our study indicates that Scholarship students were only 8.5 points more likely to complete six years of service than non-participants, a 67 percent difference. Again, the differences in results are likely

to be due to modeling and data differences as this study controlled for fiscal year, which controls for changes in obligation policy.

Other noteworthy differences between Milners' study and this study were the signs of the coefficient for submarine officers and females. Milner concluded that females and submarine officers retain at a higher rate at 6 YCS (5.7 points and 3.3 points, respectively). His results are not consistent with the retention of experience of female junior officers, whose retention has consistently lagged that of males. By contrast, this study indicates that females and submarine officers were less likely to complete six years of service.

#### B. VOLUNTARY GRADUATE EDUCATION PROGRAM RESULTS

#### 1. Logit Results: VGEP URL Pooled Sample

Tables 14-19 show the results of the VGEP model estimated using the pooled URL sample for various retention points. The samples contain all URL officers with the exception of pilots and NFO's who have a much longer service requirement than other URL officers (they are analyzed in separate 10-12 YCS VGEP pooled retention models). The models predict the probability of staying to each year of service from 7 YCS to 12 YCS. The tables present the estimated coefficients, significance levels and the calculated partial effects of the variables.

Table 14 presents the results of estimating the 7 YCS retention model. For the VGEP pooled sample, compared to Surface Warfare Officers, the following officers were less likely to stay at 7 YCS: Submarine Officers (12 points), Special Warfare Officers (8.9 points), and Restricted Line Officers (13.4 points). Members of the Classes of 1985, 1986, 1987, 1988, 1989, 1993, and 1994 were more likely to leave the service before seven years of service than the base case class (1983). Females were 7.6 points less likely to remain to their seventh year of service than males. Compared to Group 1 majors, graduates with Group majors 3 were less likely (by 4.9 points) to remain on active duty through their seventh year of service. The marginal effect of VGEP participants indicates that they are more likely to complete seven years of service (by 5.3 points or 6.3 percent) than non-participants during this period.

Table 14 VGEP 7 YCS Retention Model- Pooled URL Sample

1 able 14	VGEP / YCS Retention Wodel- Pooled URL Sample					
VARIABLE	ESTIMATE	PR>CHISQ	PARTIAL EFFECT			
INTERCEPT	1.690	<.0001	.000			
VGEP	.4780	.0106	.053			
FEMALE	-0.4966	<.0001	076			
BLACK	.2312	.4706	.028			
HISPANIC	.1700	.4668	.021			
ASIAN	2172	.3093	030			
OTHERMINORITY	1740	.5198	024			
MAJGRP2	1337	.1083	018			
MAJGRP3	-0.3365	.0002	049			
PRIOR1	.0708	.5926	.009			
RECRATH	.1151	.2371	.014			
SUB	7280	<.0001	120			
SPECWAR	5645	.0015	089			
RLINE	7958	<.0001	134			
YR84	2110	.3109	029			
YR85	4877	.0156	075			
YR86	5788	.0046	091			
YR87	3449	.0940	050			
YR88	5696	.0033	090			
YR89	4812	.0135	074			
YR90	4512	.0250	068			
YR91	1134	.5942	015			
YR92	2570	.2034	036			
YR93	4722	.0141	072			
YR94	5677	.0037	089			
YR95	0685	.7286	009			
YR96	.4929	.0231	.054			
YR97	.2451	.2358	.029			
YR98	.0585	.7708	.007			
		10.1.010.71				
	Log Likelihood Ratio= 248.54					
R- Squared = .0787						

Note: Statistically significant coefficients (at .01, .05, or .10 level) in bold

Table 15 displays the results of the 8 YCS retention model. The results for 8 YCS in Table 15 were similar to those at 7 YCS. However, there were a few differences. Submarine Warfare Officers were far less likely to remain to 8 YCS. Their retention was

21.3 points lower than SWO's, almost double the retention effect at estimated at 7 YCS. Also, female graduates' probability to remain in the Navy to 8 YCS was lower than at 7 YCS. This is reasonable because this is a cohort analysis and continuation rates for the new entrants to each successive YCS continue to decline. Graduates with a Group 3 major continued to be less likely to retain through 8 YCS. At YCS 8 VGEP coefficient was not statistically significant indicating that there was no difference between VGEP participant retention to 8 YCS and non-participant retention. It would seem that as the obligation for VGEP ends, the retention of VGEP students is the same as for other USNA graduates with comparable AQPR's.

Table 15 VGEP 8 YCS Retention Model- Pooled URL Sample

VARIABLE	ESTIMATE	PR>CHISQ	PARTIAL EFFECT
INTERCEPT	1.447	<.0001	.000
VGEP	.1428	.3935	.021
FEMALE	6060	<.0001	110
BLACK	.0143	.9623	.002
HISPANIC	1463	.5057	023
ASIAN	0107	.9612	001
OTHERMINORITY	3222	.2210	054
MAJGRP2	0837	.3019	013
MAJGRP3	3686	<.0001	063
PRIOR1	.1183	.3566	.017
RECRATH	.1446	.1277	.021
SUB	-1.0592	<.0001	213
SPECWAR	7616	<.0001	144
RLINE	7010	<.0001	131
YR84	3229	.0954	054
YR85	5283	.0056	094
YR86	5681	.0034	102
YR87	5977	.0018	109
YR88	6191	.0007	113
YR89	7034	.0001	131
YR90	4634	.0148	081
YR91	2559	.1925	042
YR92	1810	.3426	029
YR93	6234	.0006	114
YR94	6398	.0005	118

YR95	1443	.4297	023			
YR96	.3184	.1001	.044			
YR97	.0814	.6640	.012			
YR98	N/A	N/A	N/A			
	Log Likelihood Ratio=345.64					
	$R^{-}$ Squared = .1097					

Table 16 displays the results of the 9 YCS retention model. The results for 9 YCS in Table 16 were similar to those at 8 YCS. However, there were a few differences. Submarine Warfare Officers were 27.6 points less likely to remain to 9 YCS, more than double the retention difference at 7 YCS. Also, female graduates' likelihood to remain in the Navy to 9 YCS continued to fall. The coefficient for Hispanic was significant indicating Hispanic graduates were 8.7 points less likely to retain to 9 YCS. Prior enlisted graduates were 4.7 points more likely to remain to 9 YCS. The significance of the VGEP coefficient remained the same; it was not significant indicating that there was no difference between VGEP participant retention to 9 YCS and non-participant retention.

Table 16 VGEP 9 YCS Retention Model- Pooled URL Sample

Table 10	VGET 5 TC3 Retention Model- Tooled CRE Sample					
VARIABLE	ESTIMATE	PR>CHISQ	PARTIAL EFFECT			
INTERCEPT	.9520	<.0001	.000			
VGEP	.2690	.1111	.050			
FEMALE	6171	<.0001	138			
BLACK	.1811	.5663	.034			
HISPANIC	4039	.0759	087			
ASIAN	2727	.2276	057			
OTHERMINORITY	.0786	.7807	.015			
MAJGRP2	0418	.6105	008			
MAJGRP3	3724	<.0001	080			
PRIOR1	.2533	.0550	.047			
RECRATH	.0959	.3170	.018			
SUB	-1.1729	<.0001	276			
SPECWAR	5662	.0015	126			
RLINE	5371	<.0001	119			
YR84	3002	.1075	064			
YR85	5128	.0056	113			

YR86	8950	<.0001	207
YR87	5812	.0018	129
YR88	4641	.0092	101
YR89	5550	.0020	123
YR90	3418	.0632	073
YR91	0797	.6723	016
YR92	0199	.9130	004
YR93	3277	.0611	070
YR94	4494	.0123	098
YR95	.0209	.9043	.004
YR96	.2433	.1709	.046
YR97	N/A	N/A	N/A
YR98	N/A	N/A	N/A
	Log Likelihood Rat R-Sauared =		

Table 17 displays the results of the 10 YCS retention model. The results for 10 YCS were similar to those at 9 YCS. Submarine Warfare Officers, females, Hispanics and graduates with a degree in major Group 3 were less likely to remain to 10 YCS. Also, the significance of the VGEP coefficient remained the same; it was not significant indicating that there was no difference between VGEP participant retention to 10 YCS and non-participant retention.

Table 17 VGEP 10 YCS Retention Model-Pooled URL Sample

VARIABLE	ESTIMATE	PR>CHISQ	PARTIAL EFFECT
INTERCEPT	.5492	<.0001	.000
VGEP	.2273	.1837	.051
FEMALE	5386	.0003	131
BLACK	.2148	.5018	.048
HISPANIC	5614	.0252	137
ASIAN	2360	.3157	0562
OTHERMINORITY	.0824	.7762	.019
MAJGRP2	1001	.2316	235
MAJGRP3	3889	<.0001	094
PRIOR1	.2873	.0335	.064
SUB	8603	<.0001	211

SPECWAR	-,3935	.0348	095
RLINE	2240	.0787	053
YR84	2564	.1612	061
YR85	4448	.0147	108
YR86	7181	.0001	176
YR87	4067	.0263	098
YR88	3950	.0242	095
YR89	5331	.0027	130
YR90	3101	.0860	074
YR91	1300	.4791	031
YR92	1295	.4628	031
YR93	3062	.0742	074
YR94	3851	.0292	093
YR95	.0438	.7949	.010
YR96	N/A	N/A	N/A
YR97	N/A	N/A	N/A
YR98	N/A	N/A	N/A
	Log Likelihood Rati R-Squared = .		

Table 18 displays the results of the 11 YCS retention model. The results for 11 YCS were similar to those at 10 YCS. Submarine Warfare Officers, females, Hispanics and graduates with a Group 3 major were less likely to remain to 11 YCS. Also, the significance of the VGEP coefficient remained the same; it was not significant indicating that there was no difference between VGEP participant retention to 11 YCS and non-participant retention.

Table 18 VGEP 11 YCS Retention Model-Pooled URL Sample

VARIABLE	ESTIMATE	PR>CHISQ	PARTIAL EFFECT
INTERCEPT	.2918	.0326	.000
VGEP	.2369	.1883	.057
FEMALE	5045	.0020	125
BLACK	.0601	.8667	.015
HISPANIC	6123	.0408	152
ASIAN	.0147	.9536	.004
OTHERMINORITY	.3091	.3203	.073
MAJGRP2	1023	.2440	025

MAJGRP3	4136	<.0001	103	
PRIOR1	.2673	.0607	.064	
SUB	6369	<.0001	158	
SPECWAR	1470	.4609	036	
RLINE	0299	.8246	007	
YR84	2112	.2456	052	
YR85	3886	.0323	097	
YR86	6307	.0008	156	
YR87	4459	.0150	111	
YR88	4378	.0125	109	
YR89	5172	.0037	129	
YR90	5005	.0060	124	
YR91	2403	.1897	060	
YR92	2336	.1835	058	
YR93	3126	.0676	078	
YR94	4038	.0223	100	
YR95	N/A	N/A	N/A	
YR96	N/A	N/A	N/A	
YR97	N/A	N/A	N/A	
YR98	N/A	N/A	N/A	
	Log Likelihood I	Ratio =101.88		
	R-Squared = .0434			

Table 19 displays the results of the 12 YCS retention model. The results for 12 YCS were similar to those at 11 YCS. Submarine Warfare Officers, females, Hispanics and graduates with a Group 3 major were less likely to remain to 12 YCS. Also, the significance of the VGEP coefficient remained the same; it was not significant indicating that there was no difference between VGEP participant retention to 12 YCS and non-participant retention.

Table 19 VGEP 12 YCS Retention Model-Pooled URL Sample

VARIABLE	ESTIMATE	PR>CHISQ	PARTIAL EFFECT
INTERCEPT	.0423	.7591	.000
VGEP	.1950	.3046	.048
FEMALE	6913	.0002	167
BLACK	.1965	.6587	.049
HISPANIC	6726	.0445	163

ASIAN	.0703	.7866	.018
OTHERMINORITY	.4258	.2156	.104
MAJGRP2	0722	.4367	018
MAJGRP3	4509	<.0001	111
PRIOR1	.2841	.0662	.070
SUB	4591	<.0001	113
SPECWAR	1918	.4029	048
RLINE	.1792	.2176	.045
YR84	2152	.2397	054
YR85	3050	.0946	076
YR86	7310	.0002	176
YR87	6008	.0014	147
YR88	4063	.0218	100
YR89	4675	.0093	115
YR90	6348	.0007	155
YR91	1378	.4542	034
YR92	0769	.6624	019
YR93	2104	.2207	052
YR94	N/A	N/A	N/A
YR95	N/A	N/A	N/A
YR96	N/A	N/A	N/A
YR97	N/A	N/A	N/A
YR98	N/A	N/A	N/A
	Log Likelihood	Ratio = 96.68	
	R-Squared	= .0457	

The results of the pooled URL VGEP model show that VGEP retention is higher to 7 YCS. After the 7 year mark, VGEP participants retain at the same rate as non-participants. The results also show that Submarine Warfare Officers retain at a lower rate than Surface Warfare Officers. It is not surprising that female graduates retain at a lower rate than male graduates.

## 2. Logit Results: VGEP URL Pooled Sample (Pilots and NFOs included)

Tables 26-28, in Appendix A, show the results of the VGEP model of retention to 10-12 years of service. This model includes pilots and NFOs in the URL retention model. Pilots and NFOs were included in the VGEP URL Pooled model in order to compare

retention rates to 10-12 years of service. Pilots and NFOs were not included in 7-9 years of service due to their longer MSR. The tables present the estimated coefficients, significance level and the calculated partial effects of each variable.

Compared to Surface Warfare Officers, Pilots, NFOs, Special Warfare Officers and Restricted Line Officers were more likely to remain on active duty to 10 YCS than a SWO. However, Submarine Officers are 4.7 points less likely to remain on active duty than a SWO. Members of the Classes of 1985-1990, 1993 and 1994 were less likely to remain in the service for ten years of service than the base case class (1983). Female graduates were 11.1 points more likely to get out of the Navy than their male counterparts. Hispanic graduates were 13.7 points less likely to be in the Navy than their Caucasian classmates. Compared to graduates with a Group 1 major, graduates with a Group 3 major were 8.4 points less likely to remain on active duty through their tenth year of service. Prior enlisted graduates were 7.2 points more likely to remain on active duty to ten years of service. The coefficient of the VGEP was not significant indicating that there was no difference between VGEP participant retention and non-participant retention at 10 YCS.

The results for 11 YCS and 12 YCS were similar to those at 10 YCS. Pilots and NFOs who participated in VGEP were more likely to remain in the Navy to 10 YCS, but there was no difference between participant and non-participant retention beyond 10 YCS. The higher retention for participants at 10 YCS can be attributed to the longer service obligation pilots and NFOs incur.

#### C. SCHOLARSHIP PROGRAM RESULTS

## 1. Logit Results: Scholarship URL Pooled Sample

Tables 20 through 25 show the results of the Scholarship retention model estimated using the URL sample. The samples do not contain pilots and NFO's because their MSR is longer than other URL officers (they are analyzed in separate 10-12 YCS Scholarship pooled retention models). The models predict the probability of staying to each year of service from 7 to 12. Each table presents the estimated coefficients, significance level and the calculated partial effects of each variable.

Table 20 displays the results of the 7 YCS retention model. For the Scholarship pooled sample in Table 20, retention was lower for Submarine Officers (14.4 points), Special Warfare Officers (11.4 points) and Restricted Line Officers (15 points). Members of the Classes of 1985 through 1994 were more likely to remain in the Navy to seven years of service than the base case class (1983). However, members of the Classes 1996 and 1997 were more likely to remain in service. Compared to graduates with a Group 1 major, graduates with a Group 3 major were 3.7 points less likely to remain on active duty through their seventh year of service. Female graduates were 8 points less likely to remain in the service through their seventh year of service compared to male graduates. Prior enlisted graduates were 2.3 points more likely to remain on active duty through seven years of service compared to non-prior enlisted graduates. The marginal effect of Scholarship participants was positive and significant. The difference in the retention rate was 8.4 percentage points, or about 10 percent.

Table 20 Scholarship 7 YCS Retention Model-Pooled URL Sample

TA DIA DI E	EGEN (A TE		•
VARIABLE	ESTIMATE	PR>CHISQ	PARTIAL EFFECT
INTERCEPT	1.648	<.0001	.000
SCHOLAR	.8374	<.0001	.084
FEMALE	5056	<.0001	080
BLACK	.2321	.3899	.028
HISPANIC	.1228	.5340	.015
ASIAN	1764	.3375	025
OTHERMINORITY	0443	.8474	006
MAJGRP2	0818	.2724	011
MAJGRP3	2552	.0014	037
PRIOR1	.1862	.1096	.023
RECRATH	.0223	.7880	.002
SUB	8280	<.0001	144
SPECWAR	6815	<.0001	114
RLINE	8546	<.0001	150
YR84	1432	.4337	020
YR85	3641	.0386	055
YR86	4500	.0114	070
YR87	3041	.0895	045
YR88	5074	.0032	080
YR89	4708	.0057	074

YR90	4562	.0093	071			
YR91	1516	.4120	021			
YR92	2614	.1337	038			
YR93	4782	.0045	075			
YR94	5653	.0012	091			
YR95	0627	.7212	008			
YR96	.4890	.0114	.055			
YR97	.2480	.1747	.030			
YR98	.0558	.7531	.007			
	Log Likelihood Ratio = 346.49					
	R-Squared = .0861					

Table 21 displays the results of the 8 YCS retention model. The results for 8 YCS were similar to those at 7 YCS. However, there were a couple of differences. Submarine Warfare Officers were 24.2 points less likely to remain to 8 YCS. Also, female graduates' likelihood to remain in the Navy to 8 YCS was lower than at 7 YCS. The coefficient for Scholarship remained positive and significant indicating Scholarship participants were more likely to remain in the Navy to 8 YCS than non-participants. The difference in the retention rate was 9.9 percentage points, or about 12.5 percent.

Table 21 Scholarship 8 YCS Retention Model-Pooled URL Sample

VARIABLE	ESTIMATE	PR>CHISQ	PARTIAL EFFECT
INTERCEPT	1.365	<.0001	.000
SCHOLAR	.7905	<.0001	.099
FEMALE	5913	<.0001	112
BLACK	.00116	.9963	.000
HISPANIC	0829	.6595	013
ASIAN	1196	.5184	020
OTHERMINORITY	0853	.7002	014
MAJGRP2	0544	.4526	008
MAJGRP3	3048	<.0001	053
PRIOR1	.2082	.0608	.031
RECRATH	.0367	.6504	.005
SUB	-1.1472	<.0001	242
SPECWAR	7965	<.0001	158

RLINE	7261	<.0001	142
YR84	3190	.0597	056
YR85	4169	.0120	075
YR86	4165	.0137	075
YR87	.5065	.0024	094
YR88	5533	.0007	104
YR89	6064	.0002	115
YR90	4416	.0079	080
YR91	3168	.0641	056
YR92	2320	.1565	040
YR93	6055	.0001	115
YR94	6307	.0001	120
YR95	0988	.5438	016
YR96	.3597	.0371	.052
YR97	.0986	.5506	.015
YR98	N/A	N/A	N/A
	Log Likelihood R R-Squared :		

Table 22 displays the results of the 9 YCS retention model. The results for 9 YCS were similar to those at 8 YCS. However, there were a few differences. Submarine Warfare Officers were 28.3 points less likely to remain to 9 YCS. Also, female graduates' likelihood to remain in the Navy to 9 YCS was lower than at 8 YCS. Previous years showed no difference in the retention of Asian officer. At 9 YCS this changed indicating Asian officers were less likely to remain on active duty at 9 YCS. Perhaps the most important difference in the model is that the coefficient for Scholarship changed and was no longer significant, indicating there was no difference in Scholarship participant retention and non-participant retention. Thus, after the 8-year obligation for Scholarship recipients ended they were equally likely to leave as other USNA graduates with similar academic backgrounds.

Table 22 Scholarship 9 YCS Retention Model- Pooled URL Sample

	ECTIMATE		•
VARIABLE	ESTIMATE	PR>CHISQ	PARTIAL EFFECT
INTERCEPT	.8918	<.0001	.000
SCHOLAR	0492	.7377	010
FEMALE	5936	<.0001	135
BLACK	.2688	.3064	.052
HISPANIC	2413	.2081	052
ASIAN	3429	.0727	075
OTHERMINORITY	.1162	.6177	.023
MAJGRP2	0192	.7923	003
MAJGRP3	2990	.0001	065
PRIOR1	.2839	.0118	.054
RECRATH	.0219	.7890	.004
SUB	-1.1914	<.0001	283
SPECWAR	6038	.0002	137
RLINE	5863	<.0001	133
YR84	2896	.0768	063
YR85	4493	.0053	100
YR86	6665	<.0001	153
YR87	5117	.0016	115
YR88	3959	.0124	087
YR89	4753	.0026	106
YR90	3114	.0531	068
YR91	0889	.5905	108
YR92	0131	.9335	002
YR93	2872	.0614	062
YR94	3850	.0158	085
YR95	.0923	.5519	.018
YR96	.3703	.0201	.070
YR97	N/A	N/A	N/A
YR98	N/A	N/A	N/A
		od Ratio = 444.65	
R-Squared = .1172			

Note: Statistically significant coefficients (at .01, .05, or .10 level) in bold

Table 23 displays the results of the 10 YCS retention model. The results for 10 YCS retention were similar to those of the 9 YCS retention model. Submarine Warfare Officers and females were less likely to remain to 10 YCS. The only difference between

the results for 9 and 10 YCS was the significance of a Group 3 major. Graduates with a Group 3 major were 8.4 points less likely to remain in the Navy to 10 YCS. Also, the coefficient for Scholarship was not significant, indicating there was no difference in Scholarship participant retention and non-participant retention at 10 YCS.

Table 23 Scholarship 10 YCS Retention Model-Pooled URL Sample

VARIABLE	ESTIMATE ESTIMATE	PR>CHISQ	PARTIAL EFFECT
INTERCEPT	.5203	<.0001	.000
SCHOLAR	.0608	.6932	.014
FEMALE	5192	<.0001	127
BLACK	.3442	.1930	.076
HISPANIC	2534	.2109	061
ASIAN	2658	.1754	064
OTHERMINORITY	0142	.9524	003
MAJGRP2	0473	.5242	011
MAJGRP3	3484	<.0001	084
PRIOR1	.3209	.0051	.071
SUB	9072	<.0001	223
SPECWAR	3766	.0239	091
RLINE	2779	0150	067
YR84	2622	.1030	.063
YR85	4061	.0105	099
YR86	5794	.0004	142
YR87	4092	.0104	099
YR88	3477	.0256	084
YR89	4941	.0016	121
YR90	3253	.0399	079
YR91	2086	.1967	049
YR92	1361	.3726	032
YR93	2638	.0800	063
YR94	3490	.0263	084
YR95	.0382	.7993	.009
YR96	N/A	N/A	N/A
YR97	N/A	N/A	N/A
YR98	N/A	N/A	N/A
	I og I ikalihaa	d Ratio = 228.64	
		ed = .0671	

Note: Statistically significant coefficients (at .01, .05, or .10 level) in bold

Table 24 displays the results of the 11 YCS retention model. The results for retention to 11 YCS were similar to those at 10 YCS. Submarine Warfare Officers and females were less likely to remain to 11 YCS. Also, officer with prior enlisted experience were 8.2 points more likely to remain in the Navy. The coefficient for Scholarship remained insignificant, indicating there was no difference in retention for Scholarship participants and other USNA graduates at 11 YCS.

Table 24 Scholarship 11 YCS Retention Model-Pooled URL Sample

1 able 24 Scr	iolarsnip 11 YCS Rete	THOU WICH TOUCH	CKL Sample
VARIABLE	ESTIMATE	PR>CHISQ	PARTIAL EFFECT
INTERCEPT	.2892	.0155	.000
SCHOLAR	.1538	.3514	.037
FEMALE	4751	.0008	118
BLACK	.0870	.7639	.021
HISPANIC	3323	.1547	083
ASIAN	0942	.6540	023
OTHERMINORITY	.2073	.4118	.050
MAJGRP2	0543	.4840	013
MAJGRP3	3489	<.0001	087
PRIOR1	.3448	.0043	.082
SUB	6920	<.0001	171
SPECWAR	0833	.6380	021
RLINE	0877	.4678	022
YR84	2394	.1342	059
YR85	3541	.0248	088
YR86	5016	.0020	125
YR87	4493	.0049	111
YR88	4105	.0084	102
YR89	5312	.0007	132
YR90	5700	.0004	142
YR91	3422	.0343	085
YR92	3025	.0469	075
YR93	3147	.0361	078
YR94	3592	.0221	089
YR95	N/A	N/A	N/A
YR96	N/A	N/A	N/A
YR97	N/A	N/A	N/A
YR98	N/A	N/A	N/A

# Log Likelihood Ratio = 134.04 R-Squared = .0435

Note: Statistically significant coefficients (at .01, .05, or .10 level) in bold

Table 25 displays the results of the 12 YCS retention model. The results for 12 YCS were similar to those at 11 YCS. Submarine Warfare Officers and females were less likely to remain to 12 YCS. The coefficient for Scholarship remained insignificant, indicating there was no difference in retention between Scholarship participants and other USNA graduates at 11 YCS.

Table 25 Scholarship 12 YCS Retention Model-Pooled URL Sample

Table 25 Sc	Scholarship 12 1 CS Retention Woder-Pooled URL Sample		
VARIABLE	ESTIMATE	PR>CHISQ	PARTIAL EFFECT
INTERCEPT	.0436	.7181	.000
SCHOLAR	.2718	.1307	.067
FEMALE	6044	.0001	178
BLACK	.2759	.4211	.068
HISPANIC	3707	.1513	092
ASIAN	0170	.9374	004
OTHERMINORITY	.1704	.5360	.042
MAJGRP2	0057	.9437	001
MAJGRP3	3503	.0002	087
PRIOR1	.3380	.0090	.083
SUB	5237	<.0001	129
SPECWAR	0695	.7271	017
RLINE	.1111	.3912	.028
YR84	2327	.1474	058
YR85	3225	.0421	080
YR86	5844	.0004	143
YR87	5566	.0006	136
YR88	4127	.0087	102
YR89	5132	.0012	126
YR90	6995	<.0001	169
YR91	3092	.0578	077
YR92	1714	.2609	043
YR93	2540	.0923	063
YR94	N/A	N/A	N/A
YR95	N/A	N/A	N/A
YR96	N/A	N/A	N/A

YR97	N/A	N/A	N/A			
YR98	N/A	N/A	N/A			
Log Likelihood Ratio = 112.65						
R-Squared = .0411						

The results of the pooled URL Scholarship model show that Scholarship retention was higher to 7 and 8 YCS. After the 8 year mark, Scholarship participants retained at the same rate as non-participants. The results also show that Submarine Warfare Officers retained at a lower rate than Surface Warfare Officers. This is not surprising since Submarine Warfare Officers receive more technical training making them marketable in the civilian sector.

## 2. Logit Results: Scholarship URL Pooled Sample (Pilots and NFOs included)

Tables 29-31, in Appendix B, show the results of the Scholarship model of retention to 10-12 years of service that contains all officers including pilots and NFO's. Pilots and NFOs were included in the Scholarship URL Pooled model in order to compare retention rates to 10-12 years of service. Pilots and NFOs were not included in 7-9 years of service due to their longer MSR. Compared to Surface Warfare Officers, Pilots (25.5 points), NFOs (18.3 points), Special Warfare Officers (6.4 points) and Restricted Line Officers (8 points) were more likely to remain on active duty to 10 YCS. Submarine Officers were 6.8 points less likely to be in the Navy after ten years of service. Members of the Classes of 1984-1991, 1993 and 1994 were less likely to remain in the Navy to year ten of service than the base case class (1983). Black graduates were 9.2 points more likely to remain on active duty compared to their Caucasian counterparts. Compared to graduates with Group 1 majors, Group 3 majors were 7.6 points less likely to remain on active duty through their tenth year of service. Female graduates were 10.6 points less likely to remain in the service through their tenth year of service compared to a male officer. Prior enlisted graduates were 8.5 points more likely to remain on active duty through ten years of service compared to non-prior enlisted graduates. The coefficient for Scholarship was not significant indicating that there was no difference between Scholarship participant retention and non-participant retention at 10 YCS. The results for 11 YCS and 12 YCS were similar to those at 10 YCS. There were no differences between participant and non-participant retention.

## D. VGEP LOGIT RESULTS – INDIVIDUAL COMMUNITY MODELS

#### 1. Logit Results: Surface Warfare Officers

Tables 32-35, in Appendix C, present the full results of the SWO retention model for 7-10 years of service. We briefly discuss the results here. The results of the VGEP Surface Warfare Officer retention model showed that there was not much difference between SWO's who participated in VGEP and those who were non-participants. Most of the coefficients for the variables were not significant. Surface Warfare Officers who participated in VGEP were more likely to remain in the Navy to 7 YCS. However, the coefficient for VGEP was not significant at 8-10 YCS, indicating that there was no difference between VGEP participant retention and non-participant retention after 7 YCS.

## 2. Logit Results: Submarine Warfare Officers

Tables 36-39, in Appendix C, present the full results of the Submarine Warfare Officers retention model for 7-10 years of service. Females were removed from the model because submarine duty is restricted to males. The results of the VGEP Submarine Warfare Officer retention model showed that there were some differences between Submarine Warfare Officers who participated in VGEP and non-participants. Hispanic submarine officers were less likely to remain on active duty between 8 and 10 YCS, similar to the pooled VGEP retention model. Also, officers with prior enlisted experience retained at a higher rate in the Submarine community. Another difference between the Submarine Officer retention model and the pooled VGEP retention model was the retention of Asian officers. At 9 and 10 YCS, Asian officers were less likely (28.5 points and 32.4 points, respectively) to remain in the Navy or Submarine community. The coefficient for VGEP was only positive and significant at 7 and 9 YCS, indicating retention was higher for VGEP Submarine Warfare Officer participants to those decision points. The coefficient was not significant at 8 and 10 YCS, indicating there was no difference between VGEP participant retention and non-participant retention for those years of service.

#### 3. Logit Results: Special Warfare Officers (7-10 YCS)

Tables 40-43, in Appendix C, present the full results of the Special Warfare Officers retention model for 7-10 years of service. The original model failed to converge due to the small number of graduate education participants, so all variables were deleted except for VGEP, degree major and prior enlisted experience. Special Warfare Officers with a Group 3 major were more likely to separate compared to those with a Group 1 major. These results are similar to the pooled VGEP retention model. The coefficient for VGEP was not significant in the Special Warfare Officer model, indicating there was no difference between VGEP participant retention and non-participant retention.

## 4. Logit Results: Pilots

Tables 44-46, in Appendix C, present the full results of the Pilot retention model for 10-12 years of service. The results of the VGEP Pilot retention model showed that there were some differences between Pilots who participated in VGEP and those who were non-participants. Hispanic pilots were less likely to remain on active duty between 10 and 12 YCS, similar to the pooled VGEP retention model. Also, pilots with prior enlisted experience retained at a higher rate. At 10 and 12 YCS, females were less likely to remain in the Navy, similar to the pooled VGEP retention model. Another difference between the Pilot retention model and the pooled VGEP retention model was the retention of graduates with a Group 2 major. The coefficient for Group 2 major was not significant in the pooled VGEP retention model, indicating there were no differences in the retention of graduates with Group 2 majors and those with Groups 1 and 3 majors. The Pilot retention model shows that pilots with a degree in major Group 2 were less likely to remain on active duty through 12 YCS. The coefficient for VGEP was only positive and significant at 10 and 11 YCS, indicating retention was higher for pilots who were VGEP participants to those points. The coefficient was not significant at 12 YCS, indicating there was no difference between VGEP participant retention and nonparticipant retention at 12 YCS.

## 5. Logit Results: Naval Flight Officers (10-12 YCS)

Tables 47-49, in Appendix C, present the full results of the Naval Flight Officer retention model for 10-12 years of service. The retention results for Naval Flight Officers

at ten through twelve years of service were similar. Naval Flight Officers with Groups 2 and 3 majors were less likely to remain on active duty between ten and twelve years of service. Naval Flight Officers with prior enlisted time were more likely to remain on active duty than NFOs with no prior enlisted experience. These results were similar to those in the pooled VGEP retention model. The coefficient for VGEP was not significant indicating there was no difference between VGEP participant retention and non-participant retention.

#### E. SCHOLARSHIP LOGIT RESULTS-INDIVIDUAL COMMUNITIES

## 1. Logit Results: Surface Warfare Officers

Tables 50-53, in Appendix D, present the full results of the SWO retention model for 7-10 years of service. The results of the Scholarship SWO retention model showed that there was not much difference between SWO's who participated in Scholarship and those who were non-participants. Most of the coefficients for the variables were not significant. However, the coefficient for black officers was both positive and significant for 7-10 YCS. Black officer retention was between 15 and 27 points for 7-10 YCS. This was different than the pooled Scholarship model where the coefficient was not significant. Surface Warfare Officers who participated in the Scholarship program were more likely to remain in the Navy to 8 YCS. However, the coefficient for Scholarship was not significant at 9 and 10 YCS.

## 2. Logit Results: Submarine Warfare Officers

Tables 54-57, in Appendix D, present the full results of the Submarine Warfare Office retention model for 7-10 years of service. Females were removed from the model because submarine duty is restricted to males. The results of the Scholarship Submarine Warfare Officer retention model showed that there were some differences between Submarine Warfare Officers who participated in Scholarship and those who were non-participants. Hispanic Submarine Officers were less likely to remain on active duty to 8, 9, and 10 YCS, which is different compared to the pooled Scholarship retention model. Also, officers with prior enlisted experience retained at a higher rate in the Submarine community. Another difference between the Submarine Officer retention model and the

pooled VGEP retention model was the retention of Asian officers. At 9 and 10 YCS, Asian officers were less likely (24.6 points and 31.3 points, respectively) to remain in the Navy or Submarine community. The coefficient for Scholarship was only positive and significant at 7 and 8 YCS, indicating retention was higher for Scholarship Submarine Warfare Officer participants. The coefficient was not significant at 9 and 10 YCS.

## 3. Logit Results: Special Warfare Officers

Tables 58-61, in Appendix D, present the full results of the Special Warfare Officers retention model for 7-10 years of service. The original model failed to converge so all variables were deleted except for Scholarship, degree major and prior enlisted experience. Special Warfare Officers with a Group 3 major was more likely to separate compared to those with a Group 1 major at 7, 8, and 9 YCS. The coefficient for Scholarship was not significant in the Special Warfare Officer model in years seven through ten, indicating there was no difference between Scholarship participant retention and non-participant retention.

## 4. Logit Results: Pilots

Tables 62-64, in Appendix D, present the full results of the Pilot retention model for 10-12 years of service. The results of the Scholarship pilot retention model showed that there were some differences between pilots who participated in Scholarship and those who were non-participants. Hispanic pilots were less likely to remain on active duty between 11 and 12 YCS, which is different compared to pooled Scholarship retention model. Also, pilots with prior enlisted experience retained at a higher rate. At 10, 11, and 12 YCS, females were less likely to remain in the Navy, similar to the pooled Scholarship retention model. Another difference between the Pilot retention model and the pooled Scholarship retention model was the retention of graduates with a Group 2 major. The coefficient for Group 2 major was not significant in the pooled Scholarship retention model, indicating there were no differences in the retention of graduates with Group 2 majors and those with Groups 1 and 3 majors. The Pilot retention model shows that pilots with a degree in major Group 2 were less likely to remain on active duty through 12 YCS. The coefficient for Scholarship was only positive and significant at 10, 11, and 12 YCS, indicating retention was higher for pilots who were Scholarship participants.

## 5. Logit Results: Naval Flight Officers

Tables 65-67, in Appendix D, present the full results of the Naval Flight Officer retention model for 10-12 years of service. The retention results for Naval Flight Officers at 10-12 YCS were similar. Naval Flight Officers with Group 2 and 3 degrees were less likely to remain on active duty. The coefficient for Scholarship was not significant indicating there was no difference between Scholarship participant retention and non-participant retention for 10-12 YCS.

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## V. SUMMARY, CONCLUSIONS AND RECOMMENDATIONS

#### A. SUMMARY OF VGEP RESULTS

#### 1. Results from Pooled Data

The results of the VGEP pooled URL model show that VGEP participants in the URL were more likely to remain on active duty between six and eight years of service than non-participants. However, for years nine through twelve the retention for VGEP participants and non-participants were similar. Compared to males in the pooled sample, female retention was found to be negative for each retention year analyzed. Technical Group 1 majors were more likely to remain on active duty than non-technical Group 3 majors.

## 2. Results from Community-Specific Models

The results from the community-specific models indicated that Surface Warfare Officers who participated in VGEP were more likely to remain on active duty through nine years of service than those who did not participate in VGEP. However, VGEP was not significant at ten years of service indicating there was no difference in retention between SWO VGEP participants and non-participants at that retention point.

Submarine Warfare Officers who participated in VGEP were more likely to remain on active duty at seven and nine years of service. VGEP was not significant at eight and ten years of service indicating that there was no difference in retention between Submarine Officer VGEP participants and non-participants. Due to the high training cost of Submariners, a high retention rate of program participants is desirable to the Navy. Higher retention of these officers would mean higher savings to the Navy.

The retention of junior Special Warfare Officers has been an issue. Davids (1998) found that Special Warfare Officers resigned at a high rate due to job dissatisfaction. This dissatisfaction was a result of extended family separations, minimal chances for conducting combat operations and lack of vision from senior officers in their community.

Special Warfare Officers who participated in VGEP did not retain at a higher rate than non-participants. Essentially there was no difference in the retention of participants

and non-participants. To increase the retention of Special Warfare Officers, job satisfaction needs to be top priority, regardless of graduate education participation.

Pilots who participated in VGEP were more likely to remain on active duty to ten, eleven, and twelve years of service than non-participants. The higher retention can be attributed to the increased service obligation pilots incur due to participating in graduate education and the longer training pipeline. The higher retention can also be attributed to the length of time already served. Pilots who retain to twelve years of service are assumed to stay through to retirement.

Naval Flight Officers who participated in VGEP did not retain at a higher rate than non-participants. Essentially there was no difference in the retention of participants and non-participants. The longer service obligation incurred by NFO's did not cause a higher retention.

In summary, Unrestricted Line Officers who were VGEP participants retained at a higher rate to seven years of service. However, there was no difference in retention for participants and non-participants beyond seven years of service. This shows that VGEP only increases retention to seven years of service and does not influence officers to make a full 20-year career of the Navy.

Pilots who participated in VGEP have a higher retention rate than those who did not participate in VGEP. This increased retention can be attributed to the higher service obligation pilots incur due to their participation in VGEP and the longer training pipeline of pilots. Pilots who remain in the Navy through twelve years of service are assumed to make a career out of the Navy due to the time already spent in the military.

## B. SUMMARY OF SCHOLARSHIP RESULTS

#### 1. Results from Pooled Data

The results of the pooled Scholarship URL model show that Scholarship participants were more likely to remain on active duty between six and eight years of service than non-participants. However, for years nine through twelve the retention for Scholarship participants and non-participants were similar. Compared to males in the

pooled sample, female retention was found to be negative for each retention year analyzed. Technical Group 1 majors were more likely to remain on active duty than non-technical Group 3 majors. The slightly higher retention rate of Scholarship participants leads to the rejection of the null hypothesis. Scholarship participants do not leave the Navy at the same rate as Scholarship non-participants.

## 2. Results from Community-Specific Models

The results from the community-specific models indicate that Surface Warfare Officers who participated in Scholarship were more likely to remain on active duty through eight years of service than those who did not participate in Scholarship. Scholarship was not significant at nine or ten years of service indicating there was no difference in retention between SWO Scholarship participants and non-participants at nine and ten years of service.

Submarine Warfare Officers who participated in Scholarship were more likely to remain on active duty at seven and eight years of service. Scholarship was not significant at nine and ten years of service indicating that there was no difference in retention between Submarine Officer Scholarship participants and non-participants. Due to the high training cost of Submariners, a high retention rate of program participants is desirable to the Navy. Higher retention of these officers would mean higher savings to the Navy.

Special Warfare Officers who participated in Scholarship did not retain at a higher rate than non-participants. Essentially there was no difference in the retention of participants and non-participants. To increase the retention of Special Warfare Officers, job satisfaction needs to be top priority, regardless of graduate education participation.

Pilots who participated in Scholarship were more likely to remain on active duty between ten and twelve years of service than non-participants. The higher retention can be attributed to the increased service obligation pilots incur due to participating in graduate education and the longer training pipeline. The higher retention can also be attributed to the length of time already served. Pilots who retain to twelve years of service are assumed to stay through to retirement.

Naval Flight Officers who participated in Scholarship did not retain at a higher rate than non-participants. Essentially there was no difference in the retention of participants and non-participants. The longer service obligation incurred by NFO's did not cause a higher retention.

In summary, Unrestricted Line Officers who were Scholarship participants retained at a higher rate to years seven and eight. However, there was no difference in retention for participants and non-participants at and beyond nine years of service. This shows that Scholarship only increases retention to eight years of service and does not influence officers to make a full 20-year career of the Navy.

As stated previously, pilots who participated in the Scholarship program have higher retention rates than those who did not participate in the Scholarship program. This increased retention can be attributed to the higher service obligation pilots incur due to their participation in the Scholarship program and the longer training pipeline pilots go through. Pilots who remain in the Navy through twelve years of service are assumed to make a career out of the Navy due to the time already spent in the military.

#### C. FURTHER RESEARCH

There are several areas where further research would benefit the study of immediate graduate education. To determine if the retention effects associated with immediate graduate education are similar for different commissioning sources, a similar study should be conducted on Naval Reserve Officer Training Corps (NROTC) Scholarship participants and NROTC Leave of Absence (LOA) participants.

A Return on Investment (ROI) analysis should also be conducted to determine if the retention differences associated with the immediate graduate education programs are worth the cost. This ROI analysis should be conducted for both NROTC and USNA students.

The retention effects also should be computed for 'normal' graduate education programs funded by the Navy to determine how the retention of students in graduate education programs received later in an officer's career (i.e., normally as a Lieutenant)

compares to the retention of students who receive immediate graduate education. The ROI on the normal graduate programs should be estimated and compared to the early education programs.

Also, once sufficient retention data is available for Immediate Graduate Education Program (IGEP) participants, a complete retention analysis and ROI study should be conducted. The recent inception of this program (1999) did not allow its inclusion in this study.

To correct for selection bias in all studies, a panel probit estimation could be utilized in the retention models. Also, to determine the probability of graduate education program participants remaining in the Navy through 20 years of service and the probability of promoting to O-4, a survival model could conducted.

One significant limitation in this study was the lack of lateral transfer data. Without the data, it was assumed that the community chosen at graduation was the same community the graduate remained in until separation from the Navy. This could be a problem because lateral transfers can change an officer's service obligation.

#### D. RECOMMENDATIONS

Due to the need for further research on early graduate education, the Navy should not make any changes to the service obligations associated with the U.S. Naval Academy VGEP and Scholarship programs at this time. Further study and research on the ROI of these programs as compared to later graduate education ROI will determine whether future policy changes will be necessary.

#### E. CONCLUSIONS

The results suggest that early graduate education programs have a positive effect on retention of URL officer (non-aviators); however, the magnitudes are small. Among pilots, the program effect on retention is much larger, between 15-20 percentage points. Due to the positive retention results, it is recommended that the USNA Graduate Education Committee continue choosing program participants based mainly on an AQPR of 3.2. Also, the committee should limit the number of AQPR, conduct, and military

performance waivers to ensure that only the highest quality applicants are chosen for these programs. Lowering the standards set for program participation may have a negative effect on retention.

Also, the service obligation incurred by participating in the VGEP and Scholarship programs should be enforced. Allowing participants to leave the Navy before their service obligation has been completed does not benefit the Navy. The time and money the Navy invests into these individuals should be treated like a valuable investment. Exceptions releasing participants from the Navy prior to completion of their service obligation should only be made in dire circumstances.

# APPENDIX A: VGEP RETENTION MODEL-POOLED URL SAMPLE (AVIATORS INCLUDED)

Table 26 VGEP 10 YCS Retention Model-Pooled URL Sample: Aviators included

VARIABLE	ESTIMATE	PR>CHISQ	PARTIAL EFFECT
INTERCEPT	1306	<.3959	.000
VGEP	.2345	.1770	.058
FEMALE	4611	.0023	111
BLACK	.1978	.5427	.049
HISPANIC	5761	.0244	137
ASIAN	1704	.4716	042
OTHERMINORITY	.2017	.4915	.050
MAJGRP2	0741	.3840	018
MAJGRP3	-,3443	.0003	083
PRIOR1	.2868	.0374	.071
RECRATH	.0196	.8454	.004
SUB	1900	.0741	046
SPECWAR	.2800	.1577	.069
RLINE	.4170	.0036	.103
PILOT	1.1442	<.0001	.266
NFO	.8367	<.0001	.202
YR84	2076	.2626	051
YR85	4441	.0163	107
YR86	6398	.0008	151
YR87	3790	.0414	092
YR88	-4343	.0146	104
YR89	5267	.0035	126
YR90	3419	.0622	083
YR91	1664	.3726	041
YR92	1809	.3136	044
YR93	3879	.0264	094
YR94	3586	.0456	087
YR95	.0323	.8508	.008
YR96	N/A	N/A	N/A
YR97	N/A	N/A	N/A
YR98	N/A	N/A	N/A
		1 Ratio = 293.41 ed = .1087	

Table 27 VGEP 11 YCS Retention Model-Pooled URL Sample: Aviators included

TARTARE F	TICIUCE		DADELLA DEPENDE
VARIABLE	ESTIMATE	PR>CHISQ	PARTIAL EFFECT
INTERCEPT	2122	.1741	.000
VGEP	.2348	.1959	.058
FEMALE	4445	.0070	105
BLACK	.0833	.8165	.020
HISPANIC	6248	.0384	144
ASIAN	.00747	.9765	.001
OTHERMINORITY	.4024	.1974	.100
MAJGRP2	0819	.3549	020
MAJGRP3	3824	.0002	091
PRIOR1	.2691	.0617	.067
RECRATH	.0674	.5274	.016
SUB	1423	.2102	034
SPECWAR	.3479	.1016	.086
RLINE	.4420	.0038	.110
PILOT	.7374	<.0001	.181
NFO	.7761	<.0001	.190
YR84	1807	.3243	044
YR85	3938	.0314	094
YR86	5746	.0025	134
YR87	4189	.0233	099
YR88	4622	.0089	109
YR89	5042	.0049	118
YR90	5261	.0042	123
YR91	2621	.1559	063
YR92	2618	.1398	063
YR93	3616	.0363	086
YR94	3812	.0324	091
YR95	N/A	N/A	N/A
YR96	N/A	N/A	N/A
YR97	N/A	N/A	N/A
YR98	N/A	N/A	N/A
	Log Likelihoo	1 Ratio = 150.59	
	R-Square	ed = .0637	

Table 28 VGEP 12 YCS Retention Model-Pooled URL Sample: Aviators included

VARIABLE	ESTIMATE	PR>CHISQ	PARTIAL EFFECT
INTERCEPT	3191	.0467	.000
VGEP	.1904	.3187	.046
FEMALE	6702	.0003	149
BLACK	.1942	.6629	.047
HISPANIC	6617	.0487	148
ASIAN	.0415	.8738	.010
OTHERMINORITY	.4990	.1474	.123
MAJGRP2	0547	.5579	013
MAJGRP3	4313	<.0001	100
PRIOR1	.2884	.0638	.071
RECRATH	.0895	.4328	.021
SUB	1046	.3890	025
SPECWAR	.1646	.4985	.040
RLINE	.5244	.0015	.130
PILOT	.4432	.0005	.110
NFO	.6890	<.0001	.170
YR84	1998	.2775	047
YR85	3150	.0858	074
YR86	6961	.0003	154
YR87	5777	.0023	131
YR88	4198	.0183	097
YR89	4526	.0121	104
YR90	6528	.0005	146
YR91	1454	.4314	034
YR92	.0859	.6275	020
YR93	2355	.1730	056
YR94	N/A	N/A	N/A
YR95	N/A	N/A	N/A
YR96	N/A	N/A	N/A
YR97	N/A	N/A	N/A
YR98	N/A	N/A	N/A
	Log Likalihood	1 Ratio = 120.77	
		ed = .0569	

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# APPENDIX B: SCHOLARSHIP RETENTION MODEL-POOLED URL SAMPLE (AVIATORS INCLUDED)

Table 29 Scholarship 10 YCS Retention Model-Pooled URL Sample: Aviators included

VARIABLE	ESTIMATE	PR>CHISO	PARTIAL EFFECT	
INTERCEPT	1326	.3254	.000	
SCHOLAR	.0728	.6411	.018	
FEMALE	4393	.0008	106	
BLACK	.3678	.1676	.091	
HISPANIC	2377	.2496	058	
ASIAN	1731	.3814	042	
OTHERMINORITY	.0864	.7209	.021	
MAJGRP2	0201	.7897	005	
MAJGRP3	3131	.0002	076	
PRIOR1	.3410	.0034	.085	
RECRATH	00336	.9686	000	
SUB	2779	.0033	068	
SPECWAR	.254	.1492	.063	
RLINE	.3192	.0121	.079	
PILOT	1.0883	<.0001	.255	
NFO	.7499	<.0001	.182	
YR84	2210	.1750	054	
YR85	3788	.0184	092	
YR86	5135	.0019	123	
YR87	3913	.0157	094	
YR88	3672	.0201	089	
YR89	4834	.0023	116	
YR90	3369	.0359	082	
YR91	2194	.1808	054	
YR92	1859	.2311	045	
YR93	3296	.0315	080	
YR94	2942	.0654	072	
YR95	.0451	.7680	.011	
YR96	N/A	N/A	N/A	
YR97	N/A	N/A	N/A	
YR98	N/A	N/A	N/A	
	Log Likelihood	d Ratio = 364.19		
	R-Squared = $.1053$			

Table 30 Scholarship 11 YCS Retention Model-Pooled URL Sample: Aviators included

	included				
VARIABLE	ESTIMATE	PR>CHISQ	PARTIAL EFFECT		
INTERCEPT	222	.1043	.000		
SCHOLAR	.1608	.3335	.039		
FEMALE	4201	.0032	099		
BLACK	.1164	.6882	.028		
HISPANIC	3348	.1558	080		
ASIAN	0636	.7639	015		
OTHERMINORITY	.2980	.2422	.074		
MAJGRP2	0336	.6681	008		
MAJGRP3	3194	.0003	076		
PRIOR1	.3598	.0032	.089		
RECRATH	.0178	.8436	.004		
SUB	2001	.0466	048		
SPECWAR	.4070	.0305	.101		
RLINE	.3812	.0049	.094		
PILOT	.7652	<.0001	.187		
NFO	.7011	<.0001	.172		
YR84	2095	.1936	050		
YR85	3360	.0346	080		
YR86	4495	.0060	106		
YR87	4267	.0080	101		
YR88	4238	.0069	100		
YR89	5178	.0010	121		
YR90	5866	.0003	136		
YR91	3511	.0313	084		
YR92	3328	.0303	079		
YR93	3571	.0185	085		
YR94	3140	.0475	075		
YR95	N/A	N/A	N/A		
YR96	N/A	N/A	N/A		
YR97	N/A	N/A	N/A		
YR98	N/A	N/A	N/A		
	T TM .19	J Datia 107.20			
		d Ratio = 197.29 ed = 0645			
R-Squared = $.0645$					

Table 31 Scholarship 12 YCS Retention Model-Pooled URL Sample: Aviators included

Γ	inciuded				
VARIABLE	ESTIMATE	PR>CHISQ	PARTIAL EFFECT		
INTERCEPT	3285	.0192	.000		
SCHOLAR	.2846	.1149	.070		
FEMALE	5837	.0003	132		
BLACK	.2797	.4147	.069		
HISPANIC	3738	.1496	087		
ASIAN	0130	.9525	003		
OTHERMINORITY	.2365	.3927	.058		
MAJGRP2	.0106	.8969	.002		
MAJGRP3	3317	.0004	077		
PRIOR1	.3515	.0069	.087		
RECRATH	00803	.9337	001		
SUB	1656	.1223	039		
SPECWAR	.2902	.1687	.071		
RLINE	.4600	.0017	.114		
PILOT	.4887	<.0001	.121		
NFO	.6111	<.0001	.151		
YR84	2140	.1850	051		
YR85	3135	.0492	073		
YR86	5485	.0010	124		
YR87	5333	.0011	121		
YR88	4197	.0079	097		
YR89	4990	.0017	114		
YR90	7148	<.0001	-158		
YR91	3125	.0562	073		
YR92	1819	.2354	043		
YR93	2763	.0685	065		
YR94	N/A	N/A	N/A		
YR95	N/A	N/A	N/A		
YR96	N/A	N/A	N/A		
YR97	N/A	N/A	N/A		
YR98	N/A	N/A	N/A		
	Log Likelihood	1 Ratio = 142.57			
		ed = .0518			

## APPENDIX C: IMPACT OF VGEP PARTICIPATION BY COMMUNITY

Tables 32-49 show the impact of VGEP on each community. A binary logit regression model was estimated for retention to years of service seven through ten for Surface Warfare, Submarine Warfare, and Special Warfare Officers and years of service ten through twelve years for Pilots and NFOs. A separate model was estimated for each community to determine if retention was affected by an officer's community.

The retention results for each community are discussed in Chapter IV.

#### A. LOGIT RESULTS: SURFACE WARFARE OFFICERS

Table 32 Impact of VGEP on Surface Warfare Officer Retention to 7 YCS

VARIABLE	ESTIMATE	PR>CHISQ	PARTIAL EFFECT
INTERCEPT	.8102	.0119	.000
VGEP	.7034	.0700	.127
FEMALE	1813	.3746	039
BLACK	.1953	.7685	.040
HISPANIC	.5217	.2620	.099
ASIAN	.0524	.8987	.011
OTHERMINORITY	.1199	.7867	.024
MAJGRP2	0161	.9250	003
MAJGRP3	1983	.2231	043
PRIOR1	1593	.5382	034
YR84	4797	.2624	110
YR85	5043	.2515	116
YR86	3506	.3970	079
YR87	5651	.1736	131
YR88	8662	.0413	206
YR89	8927	.0342	212
YR90	-1.0302	.0183	246
YR91	6635	.1285	155
YR92	5056	.2252	116
YR93	3071	.4758	068

YR94	6573	.0960	154			
YR95	.0267	.9463	.005			
YR96	.6444	.1221	.118			
YR97	2783	.4729	062			
YR98	0617	.8802	013			
	Log Likelihood Ratio = 44.44					
R-Squared = .0611						

Table 33 Impact of VGEP on Surface Warfare Officer Retention to 8 YCS

VARIABLE	ESTIMATE	PR>CHISQ	PARTIAL EFFECT
INTERCEPT	.4979	.1083	.000
VGEP	.3789	.2883	.084
FEMALE	1144	.5958	027
BLACK	.4971	.4665	.108
HISPANIC	.1363	.7563	.031
ASIAN	.2022	.6290	.046
OTHERMINORITY	.1296	.7695	.029
MAJGRP2	.1750	.3137	.040
MAJGRP3	2885	.0838	069
PRIOR1	.0352	.8938	.008
YR84	6267	.1338	154
YR85	5940	.1662	145
YR86	3831	.3383	093
YR87	7329	.0719	180
YR88	6869	.0990	169
YR89	-1.2060	.0046	291
YR90	9486	.0283	232
YR91	8747	.0427	215
YR92	4250	.2957	103
YR93	8804	.0361	264
YR94	8894	.0222	218
YR95	2411	.5237	058
YR96	.1535	.6883	.035

YR97	2843	.4496	068		
YR98	N/A	N/A	N/A		
Log Likelihood Ratio = 37.97					
R-Squared =.0556					

Table 34 Impact of VGEP on Surface Warfare Officer Retention to 9 YCS

VARIABLE INTERCEPT VGEP FEMALE	.1960 .5439 .0927	PR>CHISQ .5525 .1335	PARTIAL EFFECT .000
VGEP	.5439		
FEMALE	.0927	.1000	.128
		.6992	.022
BLACK	.7616	.3161	.173
HISPANIC	1712	.7215	042
ASIAN	0226	.9592	005
OTHERMINORITY	.6358	.1958	.147
MAJGRP2	.3456	.0580	.083
MAJGRP3	1063	.5536	.026
PRIOR1	.2705	.3438	.065
YR84	5838	1614	144
YR85	6996	.1044	172
YR86	8604	.0325	209
YR87	7761	.0572	189
YR88	8684	.0386	210
YR89	-1.0795	.0107	256
YR90	-1.1166	.0114	264
YR91	8514	.0500	207
YR92	3368	.4041	083
YR93	7793	.0633	190
YR94	8500	.0289	206
YR95	1593	.6710	039
YR96	1023	.7855	025
YR97	N/A	N/A	N/A
YR98	N/A	N/A	N/A

### Log Likelihood Ratio = 35.06

R-Squared = .0574

Note: Statistically significant coefficients (at .01, .05, or .10 level) in bold

Table 35 Impact of VGEP on Surface Warfare Officer Retention to 10 YCS

VARIABLE	ESTIMATE	PR>CHISQ	PARTIAL EFFECT		
INTERCEPT	.0145	.9621	.000		
VGEP	.3698	.3143	.091		
FEMALE	.2158	.4363	.053		
BLACK	.8984	.2375	.209		
HISPANIC	1580	.7687	039		
ASIAN	3498	.5099	086		
OTHERMINORITY	.8063	.1210	.190		
MAJGRP2	.2663	.1666	.066		
MAJGRP3	2789	.1535	069		
PRIOR1	.0947	.7614	.023		
YR84	3265	.4319	081		
YR85	5314	.2186	130		
YR86	5694	.1549	138		
YR87	5225	.1982	127		
YR88	6235	.1359	151		
YR89	7979	.0583	-190		
YR90	8412	.0560	199		
YR91	5840	.1779	142		
YR92	0881	.8266	022		
YR93	7558	.0761	180		
YR94	7061	.0708	169		
YR95	0513	.8910	012		
YR96	N/A	N/A	N/A		
YR97	N/A	N/A	N/A		
YR98	N/A	N/A	N/A		
Log Likelihood Ratio = 24.95					
R-Squared = $.0464$					

### B. LOGIT RESULTS: SUBMARINE WARFARE OFFICERS

Table 36 Impact of VGEP on Submarine Warfare Officer Retention to 7 YCS

•	ECTIMATE				
VARIABLE	ESTIMATE	PR>CHISQ	PARTIAL EFFECT		
INTERCEPT	.9857	<.0001	.000		
VGEP	.7215	.0183	.118		
BLACK	.4912	.3537	.085		
HISPANIC	0201	.9624	003		
ASIAN	3932	.2587	084		
OTHERMINORITY	.1363	.7584	.026		
MAJGRP2	1441	.2976	029		
MAJGRP3	2177	.2644	045		
PRIOR1	.1486	.4862	.028		
YR84	3335	.2651	070		
YR85	5834	.0538	128		
YR86	6859	.0252	153		
YR87	4606	.1387	099		
YR88	6685	.0265	149		
YR89	5304	.0645	116		
YR90	2913	.3587	061		
YR91	.2646	.4756	.049		
YR92	1656	.6323	033		
YR93	8415	.0070	192		
YR94	5428	.0929	119		
YR95	1673	.6171	034		
YR96	1.0818	.0251	.159		
YR97	.3513	.3318	.063		
YR98	0976	.7632	(		
	Log Likelihood Ratio = 53.74				
	R-Squared = $.0561$				

Table 37 Impact of VGEP on Submarine Warfare Officer Retention to 8 YCS

VARIABLE	ESTIMATE	PR>CHISQ	PARTIAL EFFECT
INTERCEPT	.5414	.0085	.000

WCED	2100	4002	0.40
VGEP	.2198	.4093	.049
BLACK	.1909	.6896	.043
HISPANIC	6275	.1678	153
ASIAN	3224	.3799	077
OTHERMINORITY	.0399	.9257	009
MAJGRP2	1339	.3252	031
MAJGRP3	0398	.8377	009
PRIOR1	.3434	.0983	.075
YR84	3201	.2571	077
YR85	5552	.0553	135
YR86	7078	.0169	173
YR87	7588	.0108	186
YR88	8542	.0035	209
YR89	8328	.0017	211
YR90	5725	.0545	139
YR91	4436	.1692	107
YR92	2982	.3593	071
YR93	-1.0332	.0008	252
YR94	9508	.0023	233
YR95	5073	.1018	123
YR96	.2942	.4133	.065
YR97	4525	.1479	109
YR98	N/A	N/A	N/A
	Log Likelih	ood Ratio = 40.81	
R-Squared = .0440			

Table 38Impact of VGEP on Submarine Warfare Officer Retention to 9 YCSVARIABLEESTIMATEPR>CHISQPARTIAL EFFECT

INTECEPT	.0290	.8859	.000
VGEP	.4759	.0843	.116
BLACK	.0963	.8485	.024
HISPANIC	9426	.0959	220
ASIAN	-1.2794	.0202	284
OTHERMINORITY	.4899	.2904	.119
MAJGRP2	0727	.6209	018
MAJGRP3	0918	.6655	022
PRIOR1	.5193	.0205	.126
YR84	4240	.1312	104
YR85	6455	.0278	156
YR86	9836	.0016	229
YR87	8097	.0081	193
YR88	5445	.0638	133
YR89	9193	.0012	216
YR90	5213	.0818	127
YR91	2362	.4621	058
YR92	8732	.0118	206
YR93	7735	.0131	185
YR94	-1.0020	.0020	232
YR95	7924	.0133	189
YR96	1956	.5613	048
YR97	N/A	N/A	N/A
YR98	N/A	N/A	N/A
	Log Likelihood Rat	io = 45.85	
R-Squared =.0536			

Table 39 Impact of VGEP on Submarine Warfare Officer Retention to 10 YCS

Table 39 Impact of VGEP on Submarine warrare Officer Retention to 10 YCS			
VARIABLE	ESTIMATE	PR>CHISQ	PARTIAL EFFECT
INTERCEPT	.0295	.8846	.000
VGEP	.2622	.3614	.065
BLACK	.0869	.8686	.021
HISPANIC	-1.0488	.0993	242
ASIAN	-1.5225	.0141	323
OTHERMINORITY	.1286	.7899	.032
MAJGRP2	1263	.4054	031
MAJGRP3	1222	.5773	030
PRIOR1	.5311	.0253	.129
YR84	5426	.0559	132
YR85	6506	.0273	157
YR86	-1.0578	.0009	243
YR87	7682	.0121	184
YR88	.5388	.0679	132
YR89	9050	.0015	213
YR90	5673	.0600	138
YR91	3183	.3242	079
YR92	9967	.0052	231
YR93	7981	.0110	190
YR94	-1.1486	.0006	261
YR95	7223	.0241	173
YR96	N/A	N/A	N/A
YR97	N/A	N/A	N/A
YR98	N/A	N/A	N/A
Log Likelihood Ratio = 42.68			
R-Squared = .0529			

### C. LOGIT RESULTS: SPECIAL WARFARE OFFICERS

Table 40 Impact of VGEP on Special Warfare Officer Retention to 7 YCS

VARIABLE	ESTIMATE	PR>CHISQ	PARTIAL EFFECT		
INTERCEPT	1.550	<.0001	.000		
VGEP	2775	.7635	044		
MAJGRP2	1644	.6780	025		
MAJGRP3	8712	.0145	161		
PRIOR1	5709	.2904	098		
Log Likelihood Ratio = 7.91					
R-Squared = .0484					

Note: Statistically significant coefficients (at .01, .05, or .10 level) in bold

Table 41 Impact of VGEP on Special Warfare Officer Retention to 8 YCS

VARIABLE	ESTIMATE	PR>CHISQ	PARTIAL EFFECT		
INTERCEPT	1.089	<.0001	.000		
VGEP	-1.3822	.1265	321		
MAJGRP2	3860	.2885	079		
MAJGRP3	7888	.0233	174		
PRIOR1	2326	.6832	046		
	Log Likelihood Ratio = 8.79				
R-Squared = .0548					

Table 42 Impact of VGEP on Special Warfare Officer Retention to 9 YCS

VARIABLE	ESTIMATE	PR>CHISQ	PARTIAL EFFECT		
INTERCEPT	.8410	.0004	.000		
VGEP	-8919	.3515	211		
MAJGRP2	2884	.4341	064		
MAJGRP3	7856	.0272	184		
PRIOR1	3387	.5695	076		
	Log Likelihood Ratio = 6.58				
R-Squared = .0446					

Table 43 Impact of VGEP on Special Warfare Officer Retention to 10 YCS

VARIABLE	ESTIMATE	PR>CHISQ	PARTIAL EFFECT		
INTERCEPT	.5148	.0308	.000		
VGEP	10171	.4184	249		
MAJGRP2	1795	.6321	043		
MAJGRP3	5333	.1458	131		
PRIOR1	0840	.8878	019		
	Log Likelihood Ratio = 3.76				
R-Squared = .0279					

Note: Statistically significant coefficients (at .01, .05, or .10 level) in bold

### D. LOGIT RESULTS: PILOTS

Table 44 Impact of VGEP on Pilot Retention to 10 YCS

VARIABLE	ESTIMATE	PR>CHISQ	PARTIAL EFFECT
INTERCEPT	.3391	.2394	.000
VGEP	.6952	.0852	.153
FEMALE	7813	.0237	192
BLACK	.1328	.8577	.031
HISPANIC	9144	.0767	223
ASIAN	2518	.7588	062
OTHERMINORITY	1304	.8820	.031
MAJGRP2	552	.0039	137
MAJGRP3	7574	.0002	187
PRIOR1	.4426	.1701	.102
YR84	2513	.5678	062
YR85	4082	.3249	101
YR86	7237	.1108	178
YR87	0274	.9443	006
YR88	1085	.7667	026
YR89	.3674	.3545	.085
YR90	1.3072	.0016	.254
YR91	.5959	.1147	.134
YR92	1.2856	.0006	.251

YR93	1.1472	.0016	.231		
YR94	2.4265	<0001	.356		
YR95	1.6355	<.0001	.294		
YR96	N/A	N/A	N/A		
YR97	N/A	N/A	N/A		
YR98	N/A	N/A	N/A		
	Log Likelihood Ratio = 130.89				
R-Squared = .2003					

Table 45 Impact of VGEP on Pilot Retention to 11 YCS

1 able 45	Impact of VGEP on Phot Retention to 11 1CS		
VARIABLE	ESTIMATE	PR>CHISQ	PARTIAL EFFECT
INTERCEPT	.0932	.7451	.000
VGEP	.6979	.0738	.164
FEMALE	3300	.3765	082
BLACK	.8641	.3240	.199
HISPANIC	-1.6334	.0184	346
ASIAN	.8394	.3603	.194
OTHERMINORITY	.3803	.6801	.092
MAJGRP2	4417	.0208	109
MAJGRP3	6970	.0008	169
PRIOR1	.4910	.1210	.118
YR84	2841	.5208	070
YR85	4377	.2946	108
YR86	8544	.0661	204
YR87	3266	.4072	081
YR88	3478	.3474	086
YR89	.1663	.6717	.041
YR90	.5604	.1420	.134
YR91	.0715	.8464	.017
YR92	.7260	.0391	.170
YR93	.7919	.0227	.184
YR94	1.7753	<.0001	.343
YR95	N/A	N/A	N/A

YR96	N/A	N/A	N/A		
YR97	N/A	N/A	N/A		
YR98	N/A	N/A	N/A		
Log Likelihood Ratio = 88.84					
R-Squared = $.1533$					

Table 46 Impact of VGEP on Pilot Retention to 12 YCS

1 abit 40	Impact of VGET off Front Retention to 12 TCS		
VARIABLE	<b>ESTIMATE</b>	PR>CHISQ	PARTIAL EFFECT
INTERCEPT	1468	.6127	.000
VGEP	.3719	.3470	.092
FEMALE	6773	.1122	158
BLACK	.9325	.3096	.223
HISPANIC	-2.1346	.0447	370
ASIAN	.9488	.3001	.227
OTHERMINORITY	.5908	.5275	.145
MAJGRP2	3012	.1299	073
MAJGRP3	6522	.0034	153
PRIOR1	.4095	.2033	.101
YR84	0537	.9035	013
YR85	2930	.4872	071
YR86	7536	.1109	174
YR87	-1.1074	.0118	241
YR88	3397	.3675	082
YR89	.2994	.4480	.074
YR90	0827	.8298	020
YR91	.1049	.7780	.026
YR92	.8971	.0112	.215
YR93	.9288	.0075	.222
YR94	N/A	N/A	N/A
YR95	N/A	N/A	N/A
YR96	N/A	N/A	N/A
YR97	N/A	N/A	N/A
YR98	N/A	N/A	N/A

# Log Likelihood Ratio = 78.42 R-Squared = .1494

Note: Statistically significant coefficients (at .01, .05, or .10 level) in bold

### E. LOGIT RESULTS: NAVAL FLIGHT OFFICERS (NFO)

Table 47 Impact of VGEP on NFO Retention to 10 YCS

Table 47	Impact of VGEI	on ATO Retention to	10 1 00
VARIABLE	<b>ESTIMATE</b>	PR>CHISQ	PARTIAL EFFECT
INTERCEPT	.2997	.3995	.000
VGEP	0320	.9544	007
FEMALE	.2330	.6292	.055
BLACK	.8877	.4625	.191
HISPANIC	6675	.2797	165
ASIAN	1641	.7554	040
OTHERMINORITY	1.1772	.3109	.239
MAJGRP2	5285	.0382	131
MAJGRP3	5952	.0135	147
PRIOR1	.6073	.1608	.138
YR84	.1707	.7405	.041
YR85	.4307	.3931	.100
YR86	.5971	.2657	.135
YR87	.5543	.3293	.127
YR88	.4266	.3778	.099
YR89	.5158	.3606	.118
YR90	.1088	.8208	.026
YR91	.4928	.3400	.114
YR92	.2738	.5663	.065
YR93	.9410	.0530	.201
YR94	1618	.7411	039
YR95	.7307	.1171	.162
YR96	N/A	N/A	N/A
YR97	N/A	N/A	N/A
YR98	N/A	N/A	N/A

### Log Likelihood Ratio = 21.82

R-Squared = .0623

Note: Statistically significant coefficients (at .01, .05, or .10 level) in bold

Table 48 Impact of VGEP on NFO Retention to 11 YCS

VARIABLE	ESTIMATE	PR>CHISQ	PARTIAL EFFECT		
INTERCEPT	.2285	.5235	.000		
VGEP	.1504	.7901	.036		
FEMALE	.1527	.7840	.037		
BLACK	1006	.9247	024		
HISPANIC	7160	.3359	176		
ASIAN	.0635	.9131	.015		
OTHERMINORITY	1.4733	.2106	.288		
MAJGRP2	6781	.0108	167		
MAJGRP3	8353	.0013	204		
PRIOR1	.6189	.1719	.143		
YR84	.3387	.5132	.081		
YR85	.4759	.3254	.112		
YR86	.7265	.1782	.165		
YR87	.6846	.2312	.156		
YR88	.3564	.4595	.085		
YR89	.6220	.2730	.143		
YR90	.0694	.8862	.017		
YR91	.4229	.4133	.100		
YR92	.2192	.6464	.053		
YR93	.9003	.0614	.198		
YR94	3356	.5003	083		
YR95	N/A	N/A	N/A		
YR96	N/A	N/A	N/A		
YR97	N/A	N/A	N/A		
YR98	N/A	N/A	N/A		
	Log Likelihood Ratio = 28.62				
R-Squared = .0899					

Table 49 Impact of VGEP on NFO Retention to 12 YCS

1 able 49	Impact of VGEP on NFO Retention to 12 YCS				
VARIABLE	ESTIMATE	PR>CHISQ	PARTIAL EFFECT		
INTERCEPT	.1086	.7620	.000		
VGEP	.1134	.8400	.028		
FEMALE	.1936	.7344	.047		
BLACK	.4368	.7262	.105		
HISPANIC	7137	.4216	173		
ASIAN	.1736	.7738	.042		
OTHERMINORITY	N/A	N/A	N/A		
MAJGRP2	7076	.0098	172		
MAJGRP3	8435	.0023	203		
PRIOR1	.6215	.1861	.147		
YR84	.1739	.7365	.043		
YR85	.4530	.3495	.109		
YR86	2177	.6818	054		
YR87	.1892	.7361	.046		
YR88	.2678	.5773	.065		
YR89	.3742	.5000	.091		
YR90	0265	.9568	006		
YR91	.5485	.2914	.131		
YR92	.3310	.4896	.081		
YR93	.7936	.0963	.184		
YR94	N/A	N/A	N/A		
YR95	N/A	N/A	N/A		
YR96	N/A	N/A	N/A		
YR97	N/A	N/A	N/A		
YR98	N/A	N/A	N/A		
Log Likelihood Ratio = 26.77					
	R-Squared = $.0917$				

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## APPENDIX D: IMPACT OF SCHOLARSHIP PARTICIPATION BY COMMUNITY

Tables 50-62 show the impact of Scholarship on each community. A binary logit regression model was estimated for retention to years of service seven through ten for Surface Warfare, Submarine Warfare, and Special Warfare Officers and years of service ten through twelve years for Pilots and NFOs. A model was run for each community to determine if retention was affected by an officer's community.

The retention results for each community are discussed in Chapter IV.

### A. LOGIT RESULTS: SURFACE WARFARE OFFICERS

Table 50 Impact of Scholarship on Surface Warfare Officer Retention to 7 YCS

VARIABLE	ESTIMATE	PR>CHISQ	PARTIAL EFFECT
INTERCEPT	.6340	.0218	.000
SCHOLAR	.6590	.0661	.131
FEMALE	2860	.1070	067
BLACK	.8002	.1788	.154
HISPANIC	.3761	.3030	.079
ASIAN	.1874	.5776	.041
OTHERMINORITY	.1641	.6576	.036
MAJGRP2	.0953	.5270	.021
MAJGRP3	1407	.3213	032
PRIOR1	0429	.8430	009
YR84	3440	.3576	081
YR85	1867	.6187	043
YR86	1023	.7788	023
YR87	4070	.2623	096
YR88	4532	.2180	108
YR89	8468	.0198	206
YR90	8906	.0184	217
YR91	4251	.2585	101
YR92	2247	.5316	052
YR93	1837	.6174	042

YR94	5818	.0869	140			
YR95	.1767	.6082	.038			
YR96	.8203	.0279	.157			
YR97	2121	.5327	049			
YR98	.1158	.7434	.025			
	Log Likelihood Ratio = 58.03					
R-Squared = .0609						

Table 51 Impact of Scholarship on Surface Warfare Officer Retention to 8 YCS

Table 31 Impact (	n Scholarship on Suri	uce warrare officer	Recention to 0 1 CB
VARIABLE	ESTIMATE	PR>CHISQ	PARTIAL EFFECT
INTERCEPT	.4229	.1170	.000
SCHOLAR	.9648	.0085	.196
FEMALE	2530	.1848	061
BLACK	.8603	.1258	.178
HISPANIC	.0705	.8457	.016
ASIAN	.0987	.7685	.023
OTHERMINORITY	.0847	.8208	.020
MAJGRP2	.1842	.2245	.043
MAJGRP3	1767	.2249	042
PRIOR1	0626	.7740	015
YR84	5522	.1336	136
YR85	3257	.3738	079
YR86	2789	.4311	068
YR87	6516	.0690	161
YR88	3865	<b>.</b> 2869	095
YR89	-1.0347	.0046	252
YR90	8808	.0195	216
YR91	7781	.0373	192
YR92	4150	.2379	102
YR93	7060	.0503	174
YR94	8305	.0141	204
YR95	1005	.7619	024
YR96	.2691	.4319	.062

YR97	3242	.3308	079	
YR98	N/A	N/A	N/A	
Log Likelihood Ratio = 54.60				
R-Squared = .0612				

Table 52 Impact of Scholarship on Surface Warfare Officer Retention to 9 YCS

VARIABLE	ESTIMATE	PR>CHISQ	PARTIAL EFFECT
INTERCEPT	.1372	.6066	.000
SCHOLAR	.3824	.2900	.092
FEMALE	0250	.9052	006
BLACK	1.1460	.0623	.248
HISPANIC	0878	.8177	021
ASIAN	1562	.6553	038
OTHERMINORITY	.3777	.3542	.091
MAJGRP2	.2897	.0667	.070
MAJGRP3	0101	.9477	002
PRIOR1	.0959	.6775	.023
YR84	4746	.1955	117
YR85	4781	.1907	118
YR86	6614	.0618	162
YR87	6185	.0834	152
YR88	4911	.1731	121
YR89	8528	.0186	205
YR90	-1.0270	.0074	243
YR91	7150	.0557	174
YR92	2877	.4091	071
YR93	6736	.0615	165
YR94	7857	.0199	190
YR95	.0149	.9638	.003
YR96	.0599	.8579	.014
YR97	N/A	N/A	N/A
YR98	N/A	N/A	N/A

### Log Likelihood Ratio = 39.83 R-Squared = .0497

Table 53 Impact of Scholarship on Surface Warfare Officer Retention to 10 YCS

VARIABLE	ESTIMATE	PR>CHISQ	PARTIAL EFFECT
INTERCEPT	0090	.9721	.000
SCHOLAR	.2981	.4664	.074
FEMALE	.0180	.9397	.004
BLACK	1.2018	.0548	.269
HISPANIC	0100	.9802	002
ASIAN	3125	.4269	077
OTHERMINORITY	.3296	.4386	.081
MAJGRP2	.2269	.1722	.056
MAJGRP3	1312	.4292	032
PRIOR1	0724	.7714	018
YR84	2695	.4614	066
YR85	3302	.3664	081
YR86	4534	.1993	111
YR87	4110	.2485	101
YR88	2806	.4350	069
YR89	6894	.0578	165
YR90	7918	.0384	187
YR91	5827	.1200	141
YR92	1021	.7693	025
YR93	6286	.0839	151
YR94	6953	.0408	166
YR95	.0978	.7654	.024
YR96	N/A	N/A	N/A
YR97	N/A	N/A	N/A
YR98	N/A	N/A	N/A
	Log Likelihoo	od Ratio = 29.01	
R-Squared = $.0405$			

### B. LOGIT RESULTS: SUBMARINE WARFARE OFFICERS

Table 54 Impact of Scholarship on Submarine Warfare Officer Retention to 7 YCS

	105				
VARIABLE	ESTIMATE	PR>CHISQ	PARTIAL EFFECT		
INTERCEPT	.9226	<.0001	.000		
SCHOLAR	1.7576	<.0001	.220		
BLACK	.4057	.4073	.075		
HISPANIC	.0283	.9393	.005		
ASIAN	1524	.6235	032		
OTHERMINORITY	.1634	.6976	.032		
MAJGRP2	0633	.6188	013		
MAJGRP3	0544	.7653	011		
PRIOR1	.1767	.3562	.034		
YR84	3938	.1793	086		
YR85	6623	.0141	150		
YR86	7396	.0060	169		
YR87	5716	.0400	128		
YR88	6858	.0147	156		
YR89	6218	.0171	140		
YR90	4901	.0859	109		
YR91	.0431	.8945	.008		
YR92	4917	.1191	109		
YR93	9480	.0012	221		
YR94	6841	.0252	156		
YR95	2826	.3723	060		
YR96	.8394	.0499	.137		
YR97	.3643	.2758	.068		
YR98	0288	.9247	005		
	Log Likelihoo	od Ratio = 102.59			
R-Squared = .0883					

Table 55 Impact of Scholarship on Submarine Warfare Officer Retention to 8 YCS

	105			
VARIABLE	ESTIMATE	PR>CHISQ	PARTIAL EFFECT	
INTERCEPT	.3964	.0326	.000	
SCHOLAR	1.4593	<.0001	.266	
BLACK	.1176	.7887	.027	
HISPANIC	5197	.1831	128	
ASIAN	2520	.4379	061	
OTHERMINORITY	.1849	.6492	.043	
MAJGRP2	.00053	.9966	.000	
MAJGRP3	.0115	.9498	.002	
PRIOR1	.4991	.0077	.112	
YR84	3217	.2150	079	
YR85	6560	.0116	162	
YR86	7096	.0065	175	
YR87	7743	.0039	191	
YR88	7921	.0038	195	
YR89	8843	.0005	217	
YR90	7944	.0037	196	
YR91	6434	.0283	159	
YR92	5717	.0565	141	
YR93	-1.2633	<.0001	301	
YR94	-1.0618	.0004	258	
YR95	6815	.0216	168	
YR96	.2866	.3965	.066	
YR97	4188	.1430	103	
YR98	N/A	N/A	N/A	
	Log Likelihoo	od Ratio = 97.02		
	R-Squared = .0866			

Table 56 Impact of Scholarship on Submarine Warfare Officer Retention to 9 YCS

	105				
VARIABLE	ESTIMATE	PR>CHISQ	PARTIAL EFFECT		
INTERCEPT	0424	.8166	.000		
SCHOLAR	0405	.8530	010		
BLACK	.3233	.4637	.080		
HISPANIC	5784	.1769	139		
ASIAN	-1.0924	.0164	246		
OTHERMINORITY	.3692	.3937	.091		
MAJGRP2	0101	.9405	002		
MAJGRP3	1108	.5782	027		
PRIOR1	.6606	.0008	.160		
YR84	4049	.1177	099		
YR85	6238	.0176	150		
YR86	8835	.0020	195		
YR87	8049	.0036	189		
YR88	5008	.0688	121		
YR89	8576	.0009	200		
YR90	5717	.0369	138		
YR91	3023	.2976	074		
YR92	8392	.0074	196		
YR93	8064	.0057	189		
YR94	8838	.0034	205		
YR95	7712	.0110	182		
YR96	.00546	.9861	.001		
YR97	N/A	N/A	N/A		
YR98	N/A	N/A	N/A		
	Log Likelihoo	od Ratio = 51.07			
	R-Squared = $.0505$				

Table 57 Impact of Scholarship on Submarine Warfare Officer Retention to 10 YCS

165				
VARIABLE	ESTIMATE	PR>CHISQ	PARTIAL EFFECT	
INTERCEPT	0567	.7587	.000	
SCHOLAR	0921	.6944	022	
BLACK	.3570	.4303	.088	
HISPANIC	8205	.1052	192	
ASIAN	-1.5113	.0050	313	
OTHERMINORITY	0443	.9249	011	
MAJGRP2	0668	.6331	016	
MAJGRP3	1832	.3761	045	
PRIOR1	.6979	.0008	.169	
YR84	5021	.0555	122	
YR85	6148	.0201	147	
YR86	9546	.0006	219	
YR87	8009	.0040	187	
YR88	4736	.0876	115	
YR89	8329	.0014	194	
YR90	6060	.0285	145	
YR91	3458	.2379	085	
YR92	8996	.0052	208	
YR93	8065	.0062	189	
YR94	-1.0019	.0013	228	
YR95	6864	.0242	163	
YR96	N/A	N/A	N/A	
YR97	N/A	N/A	N/A	
YR98	N/A	N/A	N/A	
	Log Likelihoo	od Ratio = 50.33		
	R-Squared = $.0528$			

### C. LOGIT RESULTS: SPECIAL WARFARE OFFICERS

Table 58 Impact of Scholarship on Special Warfare Officer Retention 7 YCS

VARIABLE	ESTIMATE	PR>CHISQ	PARTIAL EFFECT		
INTERCEPT	1.395	<.0001	.000		
SCHOLAR	.0678	.9350	.011		
MAJGRP2	.0487	.8899	.007		
MAJGRP3	7827	.0138	153		
PRIOR1	2087	.6833	035		
Log Likelihood Ratio = 8.54					
R-Squared = .0423					

Note: Statistically significant coefficients (at .01, .05, or .10 level) in bold

Table 59 Impact of Scholarship on Special Warfare Officer Retention 8 YCS

VARIABLE	ESTIMATE	PR>CHISQ	PARTIAL EFFECT		
INTERCEPT	.9983	<.0001	.000		
SCHOLAR	2713	.7211	057		
MAJGRP2	2023	.5323	141		
MAJGRP3	8274	.0081	188		
PRIOR1	.0122	.9817	.002		
	Log Likelihood Ratio = 8.03				
R-Squared = .0406					

Note: Statistically significant coefficients (at .01, .05, or .10 level) in bold

Table 60 Impact of Scholarship on Special Warfare Officer Retention 9 YCS

Table 00 Impact of Scholarship on Special Warrare Officer Retention 9 1 CS				
VARIABLE	ESTIMATE	PR>CHISQ	PARTIAL EFFECT	
INTERCEPT	.8007	.0002	.000	
SCHOLAR	3405	.6691	077	
MAJGRP2	1725	.6020	038	
MAJGRP3	8090	.0117	192	
PRIOR1	0202	.9704	004	
Log Likelihood Ratio = 7.22				
R-Squared = .0394				

Table 61 Impact of Scholarship on Special Warfare Officer Retention 10 YCS

VARIABLE	ESTIMATE	PR>CHISQ	PARTIAL EFFECT	
INTERCEPT	.5639	.0113	.000	
SCHOLAR	-1.1394	.2024	277	
MAJGRP2	1331	.6936	031	
MAJGRP3	6005	.0715	147	
PRIOR1	.0570	.9180	.013	
Log Likelihood Ratio = 5.33				
R-Squared = .0319				

Note: Statistically significant coefficients (at .01, .05, or .10 level) in bold

### D. LOGIT RESULTS: PILOTS

Table 62 Impact of Scholarship on Pilot Retention to 10 YCS

VARIABLE	ESTIMATE	PR>CHISQ	PARTIAL EFFECT
INTERCEPT	.4532	.0633	.000
SCHOLAR	.7536	.1408	.158
FEMALE	7917	.0074	195
BLACK	.2633	.7120	.060
HISPANIC	4069	.3418	099
ASIAN	3880	.5035	095
OTHERMINORITY	00689	.9912	001
MAJGRP2	4571	.0058	112
MAJGRP3	6858	<.0001	169
PRIOR1	.4476	.0994	.099
YR84	3151	.3743	076
YR85	3355	.3398	082
YR86	6402	.0848	158
YR87	0369	.9088	008
YR88	2920	.3503	071
YR89	.2443	.4611	.056
YR90	.9862	.0053	.196
YR91	.4471	.1740	.099
YR92	.9535	.0018	.191

YR93	1.0767	.0005	.210		
YR94	2.2767	<.0001	.327		
YR95	1.3854	<.0001	.251		
YR96	N/A	N/A	N/A		
YR97	N/A	N/A	N/A		
YR98	N/A	N/A	N/A		
Log Likelihood Ratio = 149.48					
R-Squared = .1718					

Table 63 Impact of Scholarship on Pilot Retention 11 YCS

VARIABLE	ESTIMATE	PR>CHISQ	PARTIAL EFFECT
INTERCEPT	.2647	.2735	.000
SCHOLAR	1.0816	.0357	.227
FEMALE	6627	.0377	164
BLACK	.3555	.6383	.084
HISPANIC	7858	.0933	193
ASIAN	0675	.9094	016
OTHERMINORITY	.3074	.6324	.073
MAJGRP2	3397	.0379	084
MAJGRP3	5279	.0017	131
PRIOR1	.5086	.0574	.118
YR84	3369	.3411	083
YR85	3531	.3140	087
YR86	6918	.0649	170
YR87	2567	.4233	063
YR88	5641	.0739	140
YR89	0602	.8542	-014
YR90	.2035	.5347	.049
YR91	0055	.9862	001
YR92	.3512	.2255	.083
YR93	.6416	.0289	.146
YR94	1.6492	<.0001	.305
YR95	N/A	N/A	N/A

YR96	N/A	N/A	N/A		
YR97	N/A	N/A	N/A		
YR98	N/A	N/A	N/A		
Log Likelihood Ratio = 99.15					
R-Squared =.1267					

Table 64 Impact of Scholarship on Pilot Retention to 12 YCS

1 able 04	impact of Scholarship on I not Netention to 12 Tes			
VARIABLE	ESTIMATE	PR>CHISQ	PARTIAL EFFECT	
INTERCEPT	.0248	.9184	.000	
SCHOLAR	1.2566	.0166	.276	
FEMALE	9513	.0099	222	
BLACK	.4464	.5715	.109	
HISPANIC	6362	.2105	154	
ASIAN	.0638	.9146	.015	
OTHERMINORITY	.1139	.8567	.028	
MAJGRP2	1695	.3152	042	
MAJGRP3	3937	.0255	097	
PRIOR1	.4240	.1144	.104	
YR84	1962	.5786	048	
YR85	2152	.5388	053	
YR86	5657	.1331	138	
YR87	7516	.0244	180	
YR88	5904	.0645	143	
YR89	0298	.9277	007	
YR90	4631	.1647	114	
YR91	1968	.5411	049	
YR92	.4750	.0998	.116	
YR93	.7053	.0152	.168	
YR94	N/A	N/A	N/A	
YR95	N/A	N/A	N/A	
YR96	N/A	N/A	N/A	
YR97	N/A	N/A	N/A	
YR98	N/A	N/A	N/A	

# Log Likelihood Ratio = 75.81 R-Squared = .1065

Note: Statistically significant coefficients (at .01, .05, or .10 level) in bold

### E. LOGIT RESULTS: NAVAL FLIGHT OFFICERS (NFO)

Table 65 Impact of Scholarship on NFO Retention to 10 YCS

Table 05	impact of Scholarship of 141 of Actention to 10 1 CS		
VARIABLE	ESTIMATE	PR>CHISQ	PARTIAL EFFECT
INTERCEPT	.3038	.3369	.000
SCHOLAR	0828	.8741	019
FEMALE	00420	.9915	001
BLACK	1926	.7947	046
HISPANIC	.4158	.3964	.093
ASIAN	.1324	.7889	.031
OTHERMINORITY	.7743	.2802	.163
MAJGRP2	2046	.3407	049
MAJGRP3	6518	.0014	161
PRIOR1	.5212	.1405	.115
YR84	00075	.9986	000
YR85	0693	.8672	016
YR86	.2129	.6388	.049
YR87	.0328	.9458	.007
YR88	.1699	.6803	.039
YR89	.1023	.8188	.024
YR90	1701	.6703	041
YR91	.1327	.7559	.031
YR92	.2289	.5750	.053
YR93	.7609	.0683	.160
YR94	2464	.5645	060
YR95	.3680	.3546	.083
YR96	N/A	N/A	N/A
YR97	N/A	N/A	N/A
YR98	N/A	N/A	N/A

### Log Likelihood Ratio = 19.83 R-Squared = .0462

Note: Statistically significant coefficients (at .01, .05, or .10 level) in bold

Table 66 Impact of Scholarship on NFO Retention to 11 YCS

VARIABLE	ESTIMATE	PR>CHISQ	PARTIAL EFFECT	
INTERCEPT	.3178	.2390	.000	
SCHOLAR	4249	.4466	105	
FEMALE	.0540	.9033	.013	
BLACK	5404	.4785	134	
HISPANIC	.0187	.9715	.004	
ASIAN	.3565	.5104	.083	
OTHERMINORITY	1.3371	.1150	.260	
MAJGRP2	2993	.1769	074	
MAJGRP3	7560	.0006	186	
PRIOR1	.3511	.3409	.082	
YR84	0420	.9231	010	
YR85	.0187	.9639	.004	
YR86	.3978	.3798	.092	
YR87	.1792	.7102	.042	
YR88	.1014	.8039	.024	
YR89	.1494	.7363	.035	
YR90	3786	.3447	093	
YR91	.0458	.9142	.011	
YR92	.1731	.6679	.041	
YR93	.7787	.0584	.170	
YR94	3472	.4184	086	
YR95	N/A	N/A	N/A	
YR96	N/A	N/A	N/A	
YR97	N/A	N/A	N/A	
YR98	N/A	N/A	N/A	
Log Likelihood Ratio = 29.73				
R-Squared = $.0689$				

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Table 67 Impact of Scholarship on NFO Retention to 12 YCS

1 able 0/	Impact of Scholarship on NFO Retention to 12 YCS			
VARIABLE	ESTIMATE	PR>CHISQ	PARTIAL EFFECT	
INTERCEPT	.0429	.8865	.000	
SCHOLAR	1457	.8133	036	
FEMALE	.1506	.7572	.037	
BLACK	7864	.3750	188	
HISPANIC	.00803	.9887	.002	
ASIAN	.5062	.3566	.123	
OTHERMINORITY	N/A	N/A	N/A	
MAJGRP2	2548	.2619	063	
MAJGRP3	6647	.0042	161	
PRIOR1	.3081	.4199	.076	
YR84	.0193	.9645	.004	
YR85	.0677	.8694	.016	
YR86	2780	.5352	069	
YR87	0198	.9670	004	
YR88	.1708	.6744	.042	
YR89	.0911	.8357	.022	
YR90	3165	.4319	.078	
YR91	.1814	.6698	.045	
YR92	.4166	.3006	.102	
YR93	.7684	.0571	.181	
YR94	N/A	N/A	N/A	
YR95	N/A	N/A	N/A	
YR96	N/A	N/A	N/A	
YR97	N/A	N/A	N/A	
YR98	N/A	N/A	N/A	
Log Likelihood Ratio = 25.91				
R-Squared = $.0651$				

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